



**KINGDOM OF CAMBODIA**  
**Nation Religion King**



# **MINISTRY OF PLANNING**

# **STRATEGIC PLAN UPDATE**

# **2009-2013**

**MINISTRY OF PLANNING**

**JUNE 2010**

## FORWARD

To implement the **Rectangular Strategy Phase II (RS II)** as well as to ensure the alignment of the **National Strategic Development Plan (NSDP)** with the mandate of the **Royal Government of Cambodia for the forth legislature of the National Assembly**, the **National Strategic Development Plan (NSDP) 2006-2010** has been updated to the **National Strategic Development Plan (NSDP) Update, 2009-2013**,

To contribute towards achieving the overall prioritized goals of the **Royal Government of Cambodia**, as highlighted in the RS II and the NSDP Update 200-2013, a number of strategies and activities for the **Ministry of Planning** to implement in practice for the five-year period have been laid out in the **Ministry of Planning Strategic Plan Update 2009-2013 (MPSP)**. Hence, these activities have been disaggregated into annual plan, particularly for 2010 that will be detailed in the **Annual Operational Plan 2010 (AOP)**. Ideally, the AOP is attached with the MPSP Update. Besides being used for implementing the NSDP Update, the MPSP Update 2009-2013 aims at carrying out the program-based approach or sector-wide approach called **Planning and Poverty Reduction** throughout the Ministry. In this scene, the coordinated financial support from DPs will be transferred in accordance with a single procedure.

I would like to express my thanks to His Excellency the Director of the General Directorate of Planning and His Excellency the Director General of National Institute of Statistics and all of our colleagues who spared no efforts in the preparation of this successful document. Meanwhile, I also thank all DPs, especially the United Nations Population Fund (UNFPA) and the World Bank (WB), for their cooperation as well as financial support, which made the preparation of this document possible.

I strongly believe that this MPSP Update document will not only equally benefit departments within the General Directorate of Planning and the National Institute of Statistics, but will also be used by relevant DPs interested in further supporting activities, with guidance and alignment, which will reflect the prioritized actions of the Ministry of Planning for the interest of social development.

Phnom Penh, 22 July 2010  
Senior Minister, Minister of Planning



Chhay Than

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## PART I

### MINISTRY OF PLANNING'S ORGANIZATIONAL STRUCTURE AND MISSION STATEMENT

#### I. STRUCTURE

The organizational structure and functions of the Ministry of Planning are outlined in **Sub-decree 55** SD.ES of the Royal Government of Cambodia on "*the Organization and the Functioning of the Ministry of Planning*" dated September 23<sup>rd</sup> 1997. According to the Sub-decree, the MOP consists of three Directorates:

- the General Directorate of Planning (GDP),
- the National Institute of Statistics (NIS) and
- the General Directorate of Inspection.

In addition, there is:

- the Minister's Cabinet,
- the Personnel Department,
- the General Administrative Department,
- the Supply and Financial Department

Also, since 2006 a new Internal Auditing Department has been created.

#### II. MISSION STATEMENT

The Ministry of Planning Strategic Plan Update (MPSP): 2009-2013 covers only the activities of the General Directorate of Planning (GDP) and the National Institute of Statistics (NIS) who have the responsibility to carry out its two important technical functions. The mission statements of these two main operational program areas of the Ministry are as follows:

##### 2.1 General Directorate of Planning (GDP):

General Directorate of Planning is responsible for:

- i. Guide and manage the preparation of policies, strategies and plans at the National level including National Strategic Development Plan (NSDP) -- that is the roadmap for the implementation of the RGC's priority policies (at present articulated in the Rectangular Strategy-II) to achieve sustained high rate of economic growth and poverty reduction; and to monitor and report on the status of progress in the implementation of NSDP as well as progress towards achieving Cambodia's Millennium Development Goals -- working in collaboration with RGC ministries and agencies.
- ii. Provide guidance and technical support to line ministries and agencies to:
  - ensure that the planning information that the ministries and agencies provide to the Ministry of Planning is based on agreed sector strategies to implement RGC's priority policies (at present articulated in the Rectangular Strategy-II);
  - ensure that there is effective coordination between the planning processes that are used to identify new development projects that are reported to the Ministry of Planning for the preparation of the Public Investment Program, and the financial management functions of the ministry/agency, in particular the preparation of the ministry/agency's Budget Strategic Framework;
  - ensure that the planning activities of line ministries and agencies at the national level are integrated with planning initiatives at the sub-national levels within their sector; and

- ensure that all stakeholders have an opportunity to make their inputs (including NGOs, private sector and civil society representatives), in the processes of preparation of material that the ministries/agencies provide to the Ministry of Planning for the preparation of NSDP, and periodic monitoring of the progress on the implementation of NSDP.
- iii. Develop and implement programs and projects to carry out duties assigned to the Ministry of Planning to support of RGC's poverty reduction initiatives (e.g in the area of nutrition and identification of poor households); prepare reports required to meet Cambodia's obligations under relevant conventions; and to represent RGC and/or Ministry of Planning at national, regional, and international events.

## **2.2 The National Institute of Statistics (NIS) :**

National Institute of Statistic is responsible for all functions of a central statistical agency of the Royal Government of Cambodia. The mission of the National Institute of Statistics (NIS) is to:

Coordinate, collect, compile, analyze and disseminate high quality and objective official statistics to assist informed decision-making, debate and discussion within the Royal Government, provincial and commune governments, business and the media, as well as the wider Cambodian and international community.

## PART II

### THE PROGRESS IN THE IMPLEMENTATION OF MPSP 2006-2010

#### I. INTRODUCTION

The Ministry of Planning Strategic Plan (MPSP): 2006-2010, was its first strategic plan. It was formulated to respond to the challenges of the Harmonization, Alignment and Results (H-R-A) Agenda as set out in the Strategic Framework for Development Cooperation Management (SFDCM). It outlined the objectives, targets, and activities that were to be carried out by the General Directorate of Planning (GDP) and the National Institute of Statistics (NIS) with support from development partners. Unfortunately, the vigorous implementation of the planned activities by the GDP has been hampered by lack of substantive support from the development partners since 2006. The NIS on the other hand has been receiving technical and logistics support and therefore has been able to implement its planned activities more comprehensively.

#### II. PROGRESS IN THE IMPLEMENTATION OF MPSP 2006-2010

##### 2.1 The General Directorate of Planning (GDP)

In the MPSP 2006-2010, for the work of the GDP five objectives were established. The progress under each of these objectives is summarized below:

##### **Objective 1: To ensure implementation of the NSDP and progress towards the CMDGs**

- Deemed to have ended in 2008, the NSDP 2006-2010 is to be extended to the NSDP Update 2009-2013 and it was widely disseminated at the national and sub-national levels by the GDP. **Samdech Akka Moha Sena Padei Techo HUN SEN**, Prime Minister of the Kingdom of Cambodia presided over the national dissemination of the NSDP Update. Moreover, previous disseminations were conducted by regions in the 24 municipality and provinces;
- Established and put into practice the MOP's website ([www.mop.gov.kh](http://www.mop.gov.kh)) to disseminate and to make available documents, including the NSDP and MPSP to the public, especially ministries-agencies of the Royal Government of Cambodia and development partners interested in these documents.

Consistently with sectoral and cross-sectoral plans, sub-national plans, and the NSDP priorities, the GDP had to implement the following activities:

- Organizing sub-national workshop of building capacity on the Preparation of the Strategic Development Plan in 14 municipality-provinces, in which the communication and alignment between the NSDP and Municipal and Provincial Strategic Development Plan were included;
- Setting up sub-national workshop of building capacity of provincial planning staffs on the Planning and Monitoring of National Development and Poverty Reduction Strategies in the Context of the Decentralization and Deconcentration Reform by 6 regions of the 24 municipality/provinces;
- Playing an important role in the implementation of monitoring and evaluation of the Cambodia Nutrition Investment Plan 2003-2007 (CNIP), the GDP has regularly updated and prepared Annual Progress Report of the CNIP 2003-2007;
- Ending in 2007, the CNIP was revised and renewed into the CNIP II 2009-2013. It needs substantial support from stakeholders to develop and implement this program.

In order to assist the Cambodian Government's institutions, the DPs, and other NGOs in ensuring accessibility and effectiveness of resources and safeguarding the interest of the poor households and areas, the GDP has implemented in practice the Identification of Poor Households Project, in which the actual poor households and areas will be identified properly. In order to accomplish these objectives, the GDP has:

- Established standardized procedures and criteria for identification of poor households in rural areas, including non-governmental implementers;
- Created IDPoor database management in MOP;
- Raised awareness of service providers on the identification method, and promoted use of the poor households lists for targeting;
- Prepared IDPoor Plan for 2010-2015
- Prepared proposals to seek resources from donors and government to further expand targeting household activities;
- Expanded the coverage of IDPoor to 11 provinces (2007-2009);
- Organized workshops to raise awareness of investments targeted to social transfers.

The GDP as well as the MOP focused its efforts on the capacity on Gender Mainstreaming to MOP and included gender issue into the implementation of the NSDP. Those efforts in the implementation of Gender Equity Policy include:

- Preparation and implementation of Gender Mainstreaming Strategy and Action Plan and of the Ministry of Planning;
- Support of regular meeting of MOP gender working group;
- Encouragement of Gender Mainstreaming in the Planning Cycle;
- Conduct of Training of Trainer to MOP GMAG members;
- Providing Gender Awareness Training to MOP staff;
- Providing Gender Awareness Training to planning staff at sub-national level;
- Preparation and Implementation of Gender Mainstreaming Action Plan (GMAP).
- *Objective #2: To monitor and evaluate progress towards NSDP implementation and NSDP/CMDG outcomes*
- *Objective #2: To monitor and evaluate progress towards NSDP implementation and NSDP/CMDG outcomes*

***Objective 2: To monitor and evaluate progress towards NSDP implementation and NSDP/CMDG outcomes***

In order to implement Chapter 6 of the NSDP, information on NSDP implementation and NSDP/CMDG outcomes was collected, analyzed, and reported accurately and timely. Those activities are the following:

- Prepare the Annual Progress Report 2006 of NSDP 2006-2010;
- Prepare Mid-Term Review 2008 of the NSDP 2006-2010;
- Organize meeting on Annual Progress Report 2006 of NSDP;
- Disseminate Annual Progress Report 2006 and Mid-Term Review 2008 of the NSDP 2006-2010.

There were numerous reports besides the preparation of the NSDP that the GDP supported. They mainly comprise:

- Preparing Annual Report of Least Developed Countries (LDCs);
- Participating to Workshop on LDCs;
- Preparing Report of Human Development Index 2007;
- Organizing Cambodia Cooperation Development Forum.



In order to ensure outcomes and effectiveness of work, the GDP provided capacity building in monitoring and evaluation of the implementation of the NSDP to MOP staffs (both Members of the NSDP Secretariat and staffs of the GDP) through workshops and trainings. Those capacity buildings include:

- Preparation and Draft of the Institutional Capacity Assessment (ICA);
- Providing training on Sector-Wide Approach to relevant ministries/agencies, staffs of the municipal and provincial planning departments to align sectoral strategies with NSDP priorities.

**Objective 3: To ensure that MOP and its partners implement actions required under the harmonization, alignment and results (HAR) agenda**

Recognizing the need to ensure consistency in terms of resource allocation in the medium term, the Public Investment Plan, and the Official Development Assistance (ODA) with the NSDP priorities, the Royal Government of Cambodia issued a Prakas number 51 SSR dated on 11 August 2009 on the Establishment of the Task Force for Managing the Process of Harmonizing of Planning, Public Investment Expenditure of the Government, and Cooperation Financing. Based on the Prakas, the GDP has to:

- Provide guidance on the implementation of the PIP to the relevant line ministries and agencies in accordance with the PIP calendar;
- Work closely with the Ministry of Economy and Finance (MEF) to share helpful information to the relevant line ministries and agencies on preparing PIP;
- Facilitate and disseminate PIP annually.

**Objective 4: To develop a high-quality NSDP 2011-2015 in a comprehensive and timely manner**

Preparation of the policies, strategies, and plans is the major role of the GDP. The role of the GDP is to produce other strategic documents of the MOP. Meanwhile, a number of documents has been produced so far by the MOP on behalf of the Cambodian government. Hence, some documents were prepared and will be prepared during the implementation of the MPSP 2006-2010, including the following plans and strategies:

- National Strategic Development Plan 2006-2010;
- Annual Progress Report 2006 of NSDP 2006-2010;
- Mid-Term Review 2008 of the NSDP 2006-2010;
- Ministry of Planning Strategic Plan 2006-2010;
- Gender Mainstreaming Strategy and Action Plan of the Ministry of Planning 2008-2010;
- Annual Three-Year Rolling Public Investment Program; and
- Developing National Strategic Development Plan Update 2009-2013

**Objective 5: To strengthen the local development planning process**

- Developed capacity on the preparation of Strategic Development Plan at both municipality and provinces (14 municipality and provinces) in 2007;
- Improved capacity of MOP staffs at sub-national level on planning process of the implementation of the NSDP.

## **2.2 National Institute of Statistics**

In the MPSP 2006-2010, for the work of the NIS three objectives (objectives 6,7, and 8) were established. The progress under each of these objectives is summarized below:

**Objective 6: Coordinate and improve national statistical system (NSS) and NIS institutional capacity**

In response to action plan and objectives set out in SMP 2008-2013 as well as NSDP 2006-2010, NIS has implemented and accomplished of statistical activities as followings:

- Sub-decree on Organization and Functioning of NSS and statistical coordination mechanism within NSS, which are SAC and SCC enacted and established in January 2007;
- Strengthening statistical coordination within NSS through SAC, SCC, STWG and SMP by conducting regularly meetings, in particular SCC has meeting five times and SAC has meeting twice;
- Dissemination of Statistics Law at both national and capital/provincial levels was completed in 2007;
- Prepared and revised Sub-decree on Designated Official Statistics;
- Passed Sub-decree on Dating of Establishment Census of Cambodia 2011;
- Finalized the preparation Sub-decree on Reorganization and Establishment of New Departments under NIS of the MOP and three new departments: Department of National Accounts, Department of ICT and Department of Statistical Standard and Analysis have been established on 11 June 2009, also CAMInfo has been expanded as one bureau under Department of Statistical Policies and International Cooperation;
- A new building of NIS with granted support from Government of Japan of US\$ 946,433 was inaugurated on 14 January 2008;
- Hosting the international meetings/workshops, for example the 8<sup>th</sup> ASEAN Statistics Head Offices Meeting (ASHOM8), Workshop on National Standard Industry Classification (NSIC) of Cambodia, Myanmar and Lao PDR and the 8<sup>th</sup> Cooperation Meeting between the NIS Cambodia, DoS Lao PDR, GSO Vietnam and ASC Sweden;
- Improved the integration of NSS into the region and the world through participation in workshops, meetings study tours and training courses, which are numbers of NIS staff who participated these events increasing from 83 to 101 persons during the period of 2006 and 2009; and during the same period, the NIS has also participated in regional pilot projects on Improving the Collation, Availability and Dissemination of MDG data done by UNSD/DFID in August 2008 and pilot project on the Improvement of Disability Measurement and Statistics in Asia and the Pacific done by UN-ESCAP from March to December 2009;
- Staff of NIS, capital/provincial statistical offices and statistical unit within line ministries totally 664 persons were received in-county training through JICA supported project between 2006 and 2009;
- NIS staff increased from 130 in 1999 to 310 in 2009;
- Government budget for NIS increased from 0.25 million US\$ in 1999 to 1.14 million US\$ in 2009;
- Number of development partners were supported the NIS in different statistical areas, for example UNFPA, JICA, Government of Japan and GTZ support on General Population Census of Cambodia 2008; Sida support on Annual CSES 2007 and 2008 and the 2009 CSES large scale survey and institutional capacity building of NIS, such as HRD, ICT and CPI and national accounts; UNICEF and GTZ support on CAMInfo; WB support on capacity development in poverty statistics; UNDP support on strengthening the dissemination of statistics law and FAO support on preparation the report on gender-disaggregated data in agriculture based on CSES;

**Objective 7: Ensure that national statistical service is timely, relevant and responsive**

Improving statistical services, statistical coverage and definitions to meet the need reporting requirements, decision making based on statistical information and development planning processes, particularly for NPP, NSDP, CMDGs and other planning.

- Conducted Annual CSES 2007 and 2008 and large scale survey CSES 2009 and subject matter reports based on CSES 2007 and 2008, including health, education, housing conditions, victimization, employment and gender were comprehensively published.

- Conducted General Population Census 2008 and final report has been widely disseminated at both national and provincial/municipality levels.
- Conducted Anthropometric Survey 2008 and the results of the survey has been extensively published both electronic and hard copies.
- Conducted Sample Establishment Survey for Phnom Penh in 2007 and 2008 and Establishment Listing in some provinces.
- Conducted Nation-wide Establishment Listing of Cambodia 2009 and final results has been comprehensively disseminated.
- Published Annual National Accounts Bulletin and Statistical Yearbook and monthly, Quarterly and Annual Consumer Price Index Bulletin.
- Conducted Producer Prices Survey for Phnom Penh and other provinces in 2007 and 2008.

**Objective 8: Improving statistical dissemination and increasing use of official statistics**

- Developed CAMInfo new version by including more comprehensive the 2008 population census database.
- Extended and improved NIS website by posting newly data such as data on annual CSES, Population Census 2008, Establishment Listing 2009 and CPI and national accounts statistics.
- An extensively disseminated the data on population census, surveys and other statistical information based on administrative data through electronic and hard copies such as CDROM, publishing books and booklets (monthly, quarterly and yearly) to data users of both national and international.

## PART III

### MINISTRY OF PLANNING STRATEGIC PLAN UPDATE 2009-2013 (MPSP, 2009-2013)

#### I. BACKGROUND

1. The Ministry of Planning (MOP) is responsible for two important technical functions:
  - i. The planning functions involve the preparation of the National Strategic Development Plan (NSDP) and the annual three-year rolling public investment program, and regular monitoring and evaluation of the implementation of the National Strategic Development Plan as well as the formulation and monitoring of the Cambodian Millennium Development Goals (CMDGs). The General Directorate of Planning (GDP) also ensures that the planning process and planning methodology reflect developments in both D&D and PFM Reforms and contributes to the preparation of sectoral plans and strategies. The NSDP also serves as the document outlining RGC's policy priorities and actions to implement its poverty reduction strategies and to achieve RGC's poverty reduction goals.
  - ii. The functions of a central statistics agency of RGC are currently organized under the National Institute of Statistics (NIS).
2. Each of these two main functions is headed by a Director General. The Ministry has also other administrative departments. Ideally, the support program to implement MOP's strategic plan should include two distinct components (although inter-related) covering the two operational divisions of the MOP.
3. While it is highly desirable to have an integrated support program covering all functions of the MOP, there is an urgent for providing support to strengthen the capacity of the GDP to carry out its functions. GDP has not been provided substantive support by development cooperation partners since 2006, except for the ID-Poor Program. The NIS on the other hand has been receiving technical and logistics support and is therefore in a better position to deal with the day-to-day challenges. However, a more holistic and coordinated approach to organize support for NIS to develop its capacity to implement RGC's Statistic Master Plan would be a step in the right direction.
4. RGC and the Ministry of Planning recognize that building capacity to a level where GDP can fully function independently cannot be achieved over the short to medium term (2-5 years). To be realistic about achieving progress in building capacity, MOP would like interested development partners to commit their support based on a clear understanding that building sustainable institutional capacity is a medium to long-term effort. The Ministry of Planning also recognizes that it needs the support of high quality international experts in carrying out some of its critical work plan activities and for building the planning capacity of line ministries and agencies as well as at the sub-national levels within MOP. MOP believes that its current requirements for external assistance, at the present time, will include elements of capacity substitution by quality technical experts in strategic areas along with a continuing focus on capacity development. As MOP's capacity develops, it would like to see a corresponding reduction in capacity substitution elements. The capacity substitution elements will include both national and international personnel. MOP would like to see a preference given to equally qualified national experts if they are available in the market.

## II. FORMULATION OF A SUPPORT PROGRAM TO IMPLEMENT MPSP UPDATE 2009-2013

The process of formulation of the support program for the GDP division of MoP needs to follow the following practical steps:

- First, prepare a work program for the next five years for GDP (2009-2013).
- Second, identify the capacity gaps and needs.
- Third, identify what is needed in terms of external expertise (in terms of both numbers and skill levels), as well as logistics support required to implement the work program.
- Fourth, identify external resources that are required to implement the work program.
- Fifth, obtain commitments and resources from development partners needed to implement the program.
- To implement the MPSP Update 2009-2013 on a yearly basis, a AOP needs to be prepared every.

## III. MAJOR COMPONENTS OF THE SUPPORT PROGRAM:

### 3.1 GENERAL DIRECTORATE OF PLANNING (GPD)

1. Preparation of the National Strategic Development Plan (NSDP) and the annual three-year rolling Public Investment Program (PIP).
2. Monitoring and evaluation of the implementation of the National Strategic Development Plan; Monitoring and updating CMDG's targets; and the commitments of RGC to the Brussels' Action Plan.
3. Developing tools to monitor progress in achieving RGC's poverty reduction targets and support the implementation of poverty reduction programs (e.g., *identification of poor households that could be eligible for programs targeted at the vulnerable and poor households; CAMinfo; CDB; CSES; etc.* )
4. Further strengthening of the planning processes and planning methodology to reflect developments in both D&D and PFM Reforms and contributing to the preparation of sectoral plans and strategies.
5. Strengthen institutional capacity of MOP at national and sub-national levels, and line ministries and agencies to better perform their planning functions.

#### **Objective 1: Preparation of the National Strategic Development Plan (NSDP) and the annual three-year rolling Public Investment Program (PIP).**

- Finish the consultation and the process of the preparation of the NSDP Update 2009-2013 and seek the approval of the cabinet meeting of the government, National Assembly, Senate (e.g. high-level meeting of the four central agencies of the government, cabinet meeting, approvals of the National Assembly and Senate and the endorsement by the King. (2010).
- Publish the document of NSDP Update 2009-2013. (2010).
- Widely disseminate (at national and provincial level) the NSDP Update 2009-2013. (2010).
- Prepare NSDP 2014-2018 at the beginning of 2013.
- Prepare the three-year rolling Public Investment Program (PIP) 2011-2013 in the middle of 2010.
- Arrange the consultation process of the PIP 2011-2013 and finalize its draft and submit for the approval of the cabinet meeting (inter-ministerial meeting and consultation at the Council of Ministers). (2010).

**Objective 2: Monitoring and evaluation of the implementation of the National Strategic Development Plan; Monitoring and updating CMDG's targets; and the commitments of RGC to the Brussels' Action Plan.**

- Prepare the Mid-Term Review Report of the implementation of NSDP Update 2009-2013 in 2011.
- Review the "key monitoring indicators" of NSDP Update 2009-2013 under the management of the mandate of the Sub-group of the TWG PPR. (2010).

**Objective 3: Developing tools to monitor progress in achieving RGC's poverty reduction targets and support the implementation of poverty reduction programs**

- Expand the ID Poor Program across the country and promote the use of the data on poor households in rural areas.
- Renew the official recognition of the Royal Government of Cambodia of the Poor Household Identification procedures at national and sub-national level.
- Establish the mechanism for integration of the budget to implement the ID Poor Program.
- Monitor the implementation of the ID Poor Program and improve its implementation and data management to ensure the quality of the data.

**Objective 4: Further strengthening of the planning processes and planning methodology to reflect developments in both D&D and PFM Reforms and contributing to the preparation of sectoral plans and strategies.**

- Continue capacity building of the Commune/Sangkat councils in their development and public investment planning in the context of decentralization.
- Continue capacity building of the planning officers at capital, municipal, provincial, district/khan levels for them to support the development and public investment planning processes of the capital, municipalities, provinces, districts/khan, communes/Sangkat in the context of decentralization and deconcentration.
- Advise and provide guideline to the planning officers of the capital, municipalities, provinces and districts to use the appropriate principles in development and public investment planning of their territories.
- Study, compile and revise the principles and procedures in development and public investment planning of the capital, municipalities, provinces and districts.
- Implement, in the capacity of the Chair of the Sub-Committee on Development Planning at Sub-National Level, the duties directed by the National Committee for Democratic Development at Sub-National Level (NCDD)
- Review the relationship in the process of the sub-national development planning.
- Strengthen the capacity of the councils for municipalities, provinces, districts and communes in the three-year rolling public investment plans.

**Objective 5: Strengthen institutional capacity of MOP at national and sub-national levels, and line ministries and agencies to better perform their planning functions.**

- Employ the long-term consultant for the institutional capacity building of the Ministry of Planning at national and sub-national levels.
- Provide trainings in various forms such as on-the-job trainings, short-term workshops and study tours etc.,

### 3.2 NATIONAL INSTITUTE OF STATISTICS (NIS)

#### **Objective 6: Coordinate and improve national statistical system and NIS institutional capacity.**

- Sub-decree on Designated Official Statistics finalized and implemented;
- Continue meeting of Statistical Advisory Council and Statistical Coordination every six and three months respectively and coordinated standard and procedure;
- Statistical legislation framework fully elaborated and enacted;
- Train provincial planning staff on the implementation proceedings procedure;
- Recruit and train NIS staff on statistical skills and strengthen capacity building for the National Institute of Statistics, such as data analysis, It and English language;
- Prepare national statistical standard classifications, improve methodologies and analysis.

#### **Objective 7: National Statistical System is timely, relevant and responsive,**

National Statistical System is timely, relevant and responsive, by improving NIS statistical services, statistical coverage and data definitions to meet national reporting requirements, decision making needs and development planning processes, particularly for NPP, NSDP, CMDGs and other planning.

- Prepare report of General Population Census 2008 by provinces (24 provinces);
- In-depth analysis of General Population Census 2008 results by topics (14 topics);
- Printing and distributing the General Population Census 2008 by provinces and in-depth analysis of General Population Census 2008 by topics;
- Conduct seminar and national and regional training on population database to planning and statistical officials;
- Update administrative and health center location map, reclassification of urban areas and district, commune and villages codes;
- Annual Cambodia Socio-Economic Survey;
- Cambodia Labor Force Survey;
- Establishment Listing 2009;
- Cambodia Demographic and Health Survey 2010;
- Economic Census 2011;
- Agriculture Census 2012;
- Cambodia Inter-censual Population Census 2013;
- Economic Survey 2014;
- National accounts and price indexes;
- Annual statistical yearbook;
- Updating CAMInfo.

#### **Objective 8: Improved and informed and increased use of official statistics.**

- Increase understanding of statistical data and its use through extension of NIS Virtual Private Network (VPN) to line ministries statistical units in order accessible receive the data from National Data Warehouse and improved NIS website.
- Documentation of Censuses and Surveys by increase dissemination through NIS website and CDROM (NADA system by ADP) and Data User's Service Center (DUSC);

- Strengthen National Data Warehouse by increasing usage and dissemination data to line ministries, institutions of the Royal Government of both national and provincial levels;
- Promote use of data resources through the use of SuperSTAR, SQL Server and off-line/ on-line;
- Train statistical staff of line ministries, institutions of the Royal Government and other NGOs on utilization of SuperSTAR and CAMInfo;
- ICT-based National Statistical System and R&D on-line training;
- Strengthening local offices by providing computer equipment to each municipality and province, on-the-job training of local office staff in analyzing and disseminating sub-national data such as population censuses , economic censuses and surveys (2010-2015)



## IV. Matrix of MPSP Update 2009-2013

## MPSP Update 2009-2013 Matrix 1: General Directorate of Planning

Objective/Target	Activities	Implementation Period					Budget Estimate (USD)
		2009	2010	2011	2012	2013	
<b>Objective 1: Preparation of NSDP, three-year rolling Public Investment Plan and MPSP</b>							
Target 1: Preparation of NSDP	1.1 Complete the approval process of and publish NSDP Update 2009-2013						149,000
	▪ Finish the drafting process of NSDP Update 2009-2013	✓					2,000
	▪ Conduct the inter-ministerial meeting to discuss the draft of the NSDP Update 2009-2013		✓				5,000
	▪ Publish the document of the approved NSDP Update 2009-2013		✓				40,000
	▪ Disseminate NSDP Update 2009-2013 at national and sub-national level		✓				102,000
	1.2 Prepare NSDP 2014-2018						15,000
	▪ Issue the circular of the Royal Government of Cambodia on the preparation of the NSDP 2014-2018					✓	
	▪ Conduct the dissemination workshop to inform about the circular of the Royal Government of Cambodia on the preparation of the NSDP 2014-2018					✓	
	▪ Collect inputs from ministries/agencies					✓	
	▪ Complete the first draft					✓	
Target 2: Preparation of the three-year rolling Public Investment Plan (PIP)	2.1 Prepare the three-year rolling Public Investment Program (PIP) 2011-2013						9,500
	▪ Provide guideline to ministries and agencies on the preparation of the PIP 2011-2013	✓					
	▪ Collect inputs from the ministries/agencies and produce the draft of the PIP 2011-2013		✓				
	▪ Conduct inter-ministerial meeting to discuss the draft of the PIP 2011-2013		✓				

Objective/Target	Activities	Implementation Period					Budget Estimate (USD)
		2009	2010	2011	2012	2013	
	<ul style="list-style-type: none"> <li>▪ Publish the approved document of the PIP 2011-2013</li> </ul>		✓				
	<b>2.2 Prepare the PIP 2012-2014</b>						9,500
	<ul style="list-style-type: none"> <li>▪ Provide guideline to the ministries and agencies in preparation of the PIP 2012-2014</li> </ul>			✓			
	<ul style="list-style-type: none"> <li>▪ Collect inputs of the PIP 2012-2014 from the ministries and agencies and produce the consolidated draft</li> </ul>			✓			
	<ul style="list-style-type: none"> <li>▪ Hold inter-ministerial meeting to discuss the draft of the PIP 2012-2014</li> </ul>			✓			
	<ul style="list-style-type: none"> <li>▪ Publish the approved PIP 2012-2014</li> </ul>			✓			
	<b>2.3 Prepare the PIP 2013-2015</b>						9,500
	<ul style="list-style-type: none"> <li>▪ Provide guideline to the ministries and agencies in preparation of the PIP 2013-2015</li> </ul>				✓		
	<ul style="list-style-type: none"> <li>▪ Collect inputs of the PIP 2013-2015 from the ministries and agencies and produce the consolidated draft</li> </ul>				✓		
	<ul style="list-style-type: none"> <li>▪ Hold inter-ministerial meeting to discuss the draft of the PIP 2013-2015</li> </ul>				✓		
	<ul style="list-style-type: none"> <li>▪ Publish the approved PIP 2013-2015</li> </ul>				✓		
	<b>2.4 Prepare the PIP 2014-2016</b>						9,500
	<ul style="list-style-type: none"> <li>▪ Provide guideline to the ministries and agencies in preparation of the PIP 2014-2016</li> </ul>					✓	
	<ul style="list-style-type: none"> <li>▪ Collect inputs of the PIP 2014-2016 from the ministries and agencies and produce the consolidated draft</li> </ul>					✓	
	<ul style="list-style-type: none"> <li>▪ Hold inter-ministerial meeting to discuss the draft of the PIP 2014-2016</li> </ul>					✓	
	<ul style="list-style-type: none"> <li>▪ Publish the approved PIP 2014-2016</li> </ul>					✓	
	<b>3.1 Prepare the MPSP 2009-2013</b>						10,000
Target 3: Preparation of the Ministry of Planning Strategic Plan (MPSP) and its Annual Operational Plan (AOP)	<ul style="list-style-type: none"> <li>▪ Conduct consultative meetings of MPSP 2009-2013</li> </ul>	✓					
	<ul style="list-style-type: none"> <li>▪ Complete the preparation process of MPSP 2009-2013 and submit for the approval of the management of the Ministry of Planning</li> </ul>		✓				
	<ul style="list-style-type: none"> <li>▪ Publish the document of the MPSP 2009-2013</li> </ul>		✓				

Objective/Target	Activities	Implementation Period					Budget Estimate (USD)
		2009	2010	2011	2012	2013	
	3.2 Prepare the MPSP 2014-2018						10,000
	▪ Conduct consultative meetings of the MPSP 2014-2018					✓	
	▪ Complete the preparation process of the MPSP 2014-2018 and submit for the approval of the management of the Ministry of Planning					✓	
	▪ Publish the document of the MPSP 2014-2018					✓	
	3.3 Prepare the AOP of the MoP	✓	✓	✓	✓	✓	25,000
Target 4: Coordination and implementation of the duties related to nutrition	4.1 Prepare the Cambodia Nutrition Investment Plan 2009-2013	✓	✓				30,000
	4.2 Prepare the Annual Progress Report on the Implementation of the Cambodia Nutrition Investment Plan 2009-2013		✓	✓	✓	✓	16,000
	4.3 Continue the work of integration of the iodize into salt		✓	✓			60,000
	4.4 Facilitate and promote the productivity and quality of salt with iodized substance as indicated in the standard in the sub-decree	✓	✓	✓	✓	✓	
	4.5 Disseminate the Sub-Decree on the Management and Supervision of the Salt Business, importance of the yodic salts and the possible negative impacts of the lack of the iodize in four provinces namely Kampong Cham, Kratie, Ratanakiri, Modulkiri	✓	✓	✓	✓	✓	80,000
	4.6 Motivate the private sector to expand the production of fish and bean sauces with iron nutrition	✓	✓	✓	✓	✓	40,000
	4.7 Seek the technical and financial supports for the research focusing on the integration of the micro nutrition substances in the basic foods	✓	✓	✓	✓	✓	40,000
Target 5: Strengthening of the cooperation with external development partners	5.1 Participate, facilitate and cooperate in the preparation of the Country Programs (2011-2015) for the cooperation between the Royal Government of Cambodia and the UNICEF under the UN Assistance Development Framework		✓				
	5.2 Participate, facilitate and cooperate in the preparation of the Country Program between the Royal Government of Cambodia (MoP) and UNFPA under the UN Assistance Development Framework	✓	✓				
	5.3 Participate and cooperate in the preparation of the country programs of the Royal Government of Cambodia (MoP) and other external development partners	✓	✓	✓	✓	✓	

Objective/Target	Activities	Implementation Period					Budget Estimate (USD)
		2009	2010	2011	2012	2013	
Objective 2: Monitor and evaluate the implementation of NSDP, update of CMDGs and RGC's commitment in Brusel Action Plan							
Target 6: Monitoring and evaluation of NSDP implementation	6.1 Prepare the Mid-Term Review report of the NSDP Update 2009-2013						50,000
	▪ Circular of the Royal Government of Cambodia on the Preparation of the Mid-Term Review of NSDP Update 2009-2013			✓			
	▪ Collect inputs from ministries and agencies			✓			
	▪ Conduct inter-ministerial meeting to discuss the draft of the Mid-Term Review of NSDP Update 2009-2013			✓			
	▪ Publish the approved Mid-Term Review report of NSDP Update 2009-2013			✓			
	6.2 Review the "key monitoring indicators" of the NSDP Update 2009-2013						5,000
	▪ Cooperate with ministries, agencies and external development partners through TWGs to review and revise the "key indicators" of NSDP Update 2009-2013		✓				
	▪ Conduct the analysis and studies on topics relevant to the implementation of NSDP		✓	✓			
	6.3 Prepare report and update the CMDGs		✓	✓	✓	✓	8,000
	6.4 Prepare report and update the RGC's commitment in Brussels Action Plan		✓	✓	✓	✓	8,000
Objective 3: Establishment of the tools to monitor the achievement of the poverty reduction and support the program on poverty reduction							
Target 7: Promotion of service provision and assistance to the poor and rural areas to ensure the sustainable utilization of the development resources for the efficient poverty reduction	7.1 Expand the implementation of the Identification of Poor Households to cover the whole country in rural areas, and promote the wide use of ID Poor data.						
	▪ Implement the ID Poor 2010-2015 Implementation Plan, achieving national coverage and updating the data every two years.		✓	✓	✓	✓	8,450,000
	▪ Promote use of the data and distribute it at national and sub-national levels.	✓	✓	✓	✓	✓	350,000
	▪ Participate in the development of the National Social Safety Net Programme, promoting the use of ID Poor data as the primary source for targeting poverty reduction interventions.	✓	✓	✓	✓	✓	30,000

Objective/Target	Activities	Implementation Period					Budget Estimate (USD)
		2009	2010	2011	2012	2013	
	7.2 Promote official recognition by the government of the IDPoor Procedures at the national and sub-national levels.						
	▪ Promote promulgation of the Sub-Decree on Identification of Poor Households in Cambodia.	✓	✓				500
	▪ Disseminate the Sub-Decree on Identification of the Poor Households in Cambodia		✓	✓			10,000
	▪ Study to include of identification of poor households as a function and responsibility of sub-national councils and their support structures.		✓	✓			65,000
	7.3 Establish an integrated mechanism for managing funds for identification of poor households.						
	▪ Establish pooled funding mechanism at the national level for managing IDPoor funds.		✓	✓			
	▪ looking for resources to support implementation of the Identification of Poor Households Programme.		✓	✓	✓	✓	
	7.4 Monitor implementation of identification of poor households, and improve the management and dissemination of data.						
	▪ Establish and implement data quality assurance procedures (including collection and entry of poor households data).		✓	✓	✓	✓	30,000
	▪ Conduct research to evaluate implementation and results of identification of poor households.		✓		✓		160,000
	7.5 Disseminate and promote the use of other sources of available information like CAMInfo, Population Census, CSES and Commune/Sangkat data		✓	✓	✓	✓	
Objective 4: Strengthening of the planning methodology in the context of decentralization and deconcentration (D&D), PFM and the sector planning.							
Target 8: Strengthening of the planning process and methodology of the sub-national level in the context of D&D	8.1 Continue the capacity building of the commune/Sangkat councils in development and public investment planning in the context of decentralization	✓	✓	✓	✓	✓	
	8.2 Continue the strengthening of the capacity of the planning officials of the capital, provinces, municipalities, districts/khan to support the development and public investment plans in the context of the decentralization.	✓	✓	✓	✓	✓	
	8.3 Observe and advise the planning officials of capital, provinces, municipalities, districts and khan in the use of the appropriate principles and procedures for the development and public investment planning of their territories.	✓	✓	✓	✓	✓	

Objective/Target	Activities	Implementation Period					Budget Estimate (USD)
		2009	2010	2011	2012	2013	
	8.4 Study, compile the lessons learned and revise the principles and procedures of the development and public investment planning of the capital, provinces, municipalities, districts and khan	✓	✓	✓	✓	✓	
	8.5 Perform, in the capacity of the Chair of the Sub-Committee on Development Planning at Sub-National Level, the duties directed by the National Committee on Decentralization and Deconcentration (NCDD)	✓	✓	✓	✓	✓	
	8.6 Review the relationship of the planning processes of the national and sub-national levels		✓	✓	✓	✓	
	8.7 Strengthen the capacity of the councils of capital, provinces, municipalities, districts/khan and communes in development and three-year rolling public investment planning		✓	✓	✓	✓	
<b>Objective 5: Strengthening of the planning capacity of the MoP at national and sub-national levels and of the ministries and agencies</b>							
<b>Target 9: Strengthening of the planning capacity of the MoP at national and sub-national levels</b>	9.1 Utilize the long-term consultant for the strengthening of the institutional capacity of the MoP at national and sub-national levels.		✓	✓	✓	✓	480,000
	9.2 Conduct trainings in various forms such as On-the-job-trainings, short and long term workshops/seminars and study tours	✓	✓	✓	✓	✓	92,000
	▪ Strengthening of the capacity of the planning officials at national and sub-national levels in realistic development planning and budget in consideration to gender and children sensitivities and integrate the population issues, poverty and development		✓	✓	✓	✓	
	▪ Strengthening the capacity of the planning officials in the preparation of the Human Development Report of Cambodia		✓	✓	✓	✓	
	▪ Build capacity of the planning officials in macro-economic analysis and the preparation of the public investment programs		✓	✓	✓	✓	
	▪ Strengthening of the capacity of the planning officials of the MoP and other ministries and agencies in M&E of the indicators of the national development plan and in the implementation of the projects/programs in PIP		✓	✓	✓	✓	
	▪ Enhance the communication of the officials of the MoP with the planning working groups of the other ministries/agencies through seminars, trainings and participation of other forums.		✓	✓	✓	✓	
	▪ Provide trainings on coordination, leadership, report writing, project proposals, effective communication, ITC skills to the officials of the MoP		✓	✓	✓	✓	
	9.3 Conduct the annual year-ended meeting of the MoP	✓	✓	✓	✓	✓	15,000

Objective/Target	Activities	Implementation Period					Budget Estimate (USD)
		2009	2010	2011	2012	2013	
	9.4 Strengthen the capacity of the planning officials for the preparation and implementation of the Program-Based Approach (PBA) in order to implement the pooled funding modality		✓	✓	✓	✓	10,000
	9.5 Strengthen the capacity under the bilateral cooperation between Cambodia-Vietnam						
	▪ Capacity building for the officials at national and sub-national levels through short or long-term seminars and study tours	✓	✓	✓	✓	✓	
	▪ Exchange the delegation of the planning ministries of both countries	✓	✓	✓	✓	✓	
	▪ Provide equipments to the provincial/municipal planning departments		✓				
	9.6 Trilateral cooperation of Cambodia-Lao-Vietnam						
	▪ Establish Cambodian homepage of the trilateral cooperation		✓	✓	✓	✓	
	9.7 Cooperate with other ASEAN members and countries in the GMS	✓	✓	✓	✓	✓	
Target 10: Equipments and Merit-Based Payment Incentives	10.1 Equipments for the implementation of the planned activities		✓	✓	✓	✓	72,000
	10.2 Establish a mechanism and strengthen the capacity of the MoP to manage the POC to support the implementation of the planned activities		✓	✓	✓	✓	

**MPSP Update 2009-2013 Matrix 2: National Institute of Statistics**

Objectives / targets	Activities	Time frames					Budget estimate (us\$)
		2009	2010	2011	2012	2013	
<b>Objective 6: Coordinate and improve national statistical system and NIS institutional capacity</b>							
Target 11: Improved statistical governance	11.1 Statistical legislation framework fully elaborated and enacted		✓	✓			2500,000
	▪ Sub-decree on Designated Official Statistics is finalized and implemented	✓	✓	✓	✓	✓	50,000
	▪ Statistical legislation-framework fully elaborated and enacted	✓	✓	✓	✓	✓	200,000
Target 12: Improved coordination throughout the national statistical system	12.1 Statistical Advisory Council and Statistical Coordination Committee meet six and three months respectively and coordinated standards and procedures	✓	✓	✓	✓	✓	250,000
	12.2 Prepare national statistical standard classifications	✓	✓	✓	✓	✓	125,000
Target 13: Institutional capacity building	13.1 Capacity building for the National Institute of Statistics, such as data analysis, IT and English language, etc.	✓	✓	✓	✓	✓	100,000
	13.2 Training provincial planning staffs on the implementation of statistics law	✓	✓	✓	✓	✓	150,000
	13.3 Recruit and training NIS staffs on statistical skills	✓	✓	✓	✓	✓	125,000
<b>Objective 7: National Statistical System is timely, relevant and responsive</b>							
Target 14: Improve NIS statistical service, statistical coverage and data definitions to meet national reporting requirements, decision making needs and development planning processes, particularly for NPP, NSDP, CMDGs and others Plans	14.1 General Population Census of Cambodia 2008:	✓	✓	✓			
	▪ Provincial report of General Population Census 2008 (24 provinces)	✓	✓				120,000
	▪ In-depth analysis reports of General Population Census 2008 (14 topics)		✓				70,000
	▪ Printing and distribution of General Population Census 2008 in-depth analysis reports		✓				190,000
	▪ Conduct national and regional training on population database to planning and statistical officers		✓				60,000
	▪ Update administrative and health center location map		✓	✓			50,000
	▪ Update urban areas reclassification			✓			35,000



Objectives / targets	Activities	Time frames					Budget estimate (us\$)
		2009	2010	2011	2012	2013	
	▪ Update district, commune and village codes			✓	✓	✓	20,000
	14.2 Cambodia Inter-Censal Population Survey 2013				✓	✓	900,000
	14.3 Cambodia Demographic and Health Survey 2010	✓	✓	✓			1,800,000
	▪ Update samples and select sampled households		✓				
	▪ Questionnaire design, manual preparation and pretest	✓	✓				
	▪ Conduct training, data collection and data processing		✓				
	▪ Seminar on releasing of preliminary results		✓				
	▪ National seminar on releasing of final results			✓			
	▪ Sub-national seminar on releasing of final results			✓			
	14.4 Annual Cambodia Socio-Economic Survey (CSES)	✓	✓	✓	✓	✓	7,367,038
	▪ Continue data processing, updating data validation and data cleaning CSES2009	✓	✓				
	▪ Subject matter analysis and poverty analysis CSES2009		✓	✓			
	▪ Seminar on releasing of results CSES2009		✓	✓			
	▪ Sample selection CSES2010	✓					
	▪ Revise questionnaire and instruction manual CSES2010	✓					
	▪ Training, field enumeration and supervision CSES2010		✓				
	▪ Data processing, updating data validation and data cleaning CSES2010		✓	✓			
	▪ Subject matter analysis and poverty analysis CSES2010		✓	✓			
	▪ Seminar on releasing of results CSES2010		✓	✓			
	▪ Sample selection CSES2011		✓				
	▪ Revise questionnaire and instruction manual CSES2011		✓				

Objectives / targets	Activities	Time frames					Budget estimate (us\$)
		2009	2010	2011	2012	2013	
	▪ Training, field enumeration and supervision CSES2011			✓			
	▪ Data processing, updating data validation and data cleaning CSES2011			✓	✓		
	▪ Subject matter analysis and poverty analysis CSES2011			✓	✓		
	▪ Seminar on releasing of results CSES2011			✓	✓		
	▪ Sample selection CSES2012			✓			
	▪ Revise questionnaire and instruction manual CSES2012			✓			
	▪ Training, field enumeration and supervision CSES2012				✓		
	▪ Data processing, updating data validation and data cleaning CSES2012				✓	✓	
	▪ Subject matter analysis and poverty analysis CSES2012				✓	✓	
	▪ Seminar on releasing of results CSES2012				✓	✓	
	▪ Continue data processing, updating data validation and data cleaning CSES2009	✓	✓				
	<b>14.5 Economic Census 2011</b>	✓	✓	✓	✓	✓	3,500,000
	▪ Questionnaire design and instruction manual	✓	✓				
	▪ Samples selection for pilot census and conduct pilot census		✓				
	▪ Data processing and data cleaning of pilot census		✓				
	▪ Update questionnaire and manual		✓				
	▪ Pilot census report		✓				
	▪ Update census map		✓				
	▪ Training, fieldwork and supervision			✓			
	▪ Data processing and cleaning of economic census			✓			
	▪ Seminar on releasing of preliminary results			✓	✓		

Objectives / targets	Activities	Time frames					Budget estimate (us\$)
		2009	2010	2011	2012	2013	
	▪ National and regional seminar on releasing of final results				✓		
	▪ Report of economic census by sectors and by provinces (24 provinces)				✓	✓	
	▪ Printing and distributing reports of economic census				✓	✓	
	14.6 Establishment Listing 2009	✓	✓				250,000
	14.7 Establishment Survey 2014				✓	✓	400,000
	14.8 Cambodia Labor Force Survey		✓	✓	✓	✓	500,000
	14.9 National Accounts and Price Indexes	✓	✓	✓	✓	✓	850,000
	▪ Monthly and quarterly CPI	✓	✓	✓	✓	✓	250,00
	▪ Quarterly and annually national accounts	✓	✓	✓	✓	✓	125,000
	▪ Supply and use table	✓	✓	✓	✓	✓	50,000
	▪ Producer price index		✓	✓	✓	✓	125,000
	▪ Informal sector		✓	✓	✓	✓	50,000
	▪ Agriculture commodity price index		✓	✓	✓	✓	250,000
	14.10 Statistical Yearbook	✓	✓	✓	✓	✓	250,000
	▪ Collect and compile administrative and surveys data reports	✓	✓	✓	✓	✓	125,000
	▪ Dissemination in soft and hard copies	✓	✓	✓	✓	✓	125,000
	14.11 Improve statistical methodologies and data analysis		✓	✓	✓	✓	125,000
	14.12 Preparation Agriculture Census	✓	✓	✓	✓	✓	4,000,000
	14.13 Increased use of administrative data sources	✓	✓	✓	✓	✓	500,000

Objectives / targets	Activities	Time frames					Budget estimate (us\$)
		2009	2010	2011	2012	2013	
<b>Objective 8: Improved and informed and increased use of official statistics and national data dissemination</b>							
Target 15: Improved access to national official statistics	15.1 Strengthen statistical Data warehouse SuperSTAR off-line, on-line, SQL Server	✓	✓	✓	✓	✓	100,000
	15.2 Updating CAMInfo new versions	✓	✓	✓	✓	✓	150,000
	15.3 Promote utilization of data resources for internal and external users through SuperSTAR(off-line, on-line), SQL Server, CAMInfo and Data Users Service Center (DUSC)	✓	✓	✓	✓	✓	250,000
	15.4 Documentation of Censuses and Surveys on NIS Website and CDROM (NADA system by ADP)	✓	✓	✓	✓	✓	100,000
Target 16: Improved understanding of statistical data and its use and manipulation for policy development, targeting and prioritisation.	16.1 Extend national institute of statistics Virtual Private Network (VPN) to line ministries statistical units to provide access to national statistical data warehouse	✓	✓	✓	✓	✓	200,000
	16.2 Improve National Institute of Statistics website	✓	✓	✓	✓	✓	125,000
	16.3 Enhancing the data utilization and disseminate to all agencies both national and sub-national levels	✓	✓	✓	✓	✓	100,000
	16.4 Training out-reach to line ministries and NGOs on utilization of SuperSTAR and CAMInfo	✓	✓	✓	✓	✓	160,000
	16.5 ICT-based National Statistical System and R&D on-line training in Phnom Penh		✓	✓	✓	✓	4,016,186
Target 17: Improved national data dissemination	17.1 Improved national data dissemination policy		✓	✓	✓	✓	200,000
	17.2 Establish national database		✓	✓	✓	✓	150,000
	17.3 Link national database to UN		✓	✓	✓	✓	50,000

**MPSP Update 2009-2013 Matrix 3: Joint Responsibilities**

Objective/Target	Activities	Implementation Period					Budget Estimate (USD)
		2009	2010	2011	2012	2013	
Target 18 : Continuation of gender related tasks	18.1 Continue implementing the Gender Mainstream Action Plan 2008-2010						
	▪ Continue to have the regular meeting on gender mainstreaming	✓	✓				
	▪ Monitor and evaluate the results of the trainings on gender mainstreaming in the process of the development planning	✓	✓				
	18.2 Continue the collection of the gender statistics		✓		✓		
	18.3 Increase the use of the data based on sexes (gender and regional population)	✓	✓	✓	✓	✓	
Target 19: Prepare the Governance Action Plan 3	19.1 Prepare the Governance Action Plan 3 of the MoP	✓	✓				500
	19.2 Prepare the implementation report of the Governance Action Plan 3 of the Ministry of Planning		✓	✓	✓	✓	4,000
	19.3 Establish the mechanism and strengthen the management capacity of the POC Payment Scheme			✓	✓	✓	63,000

## PART IV

### ANNUAL OPERATIONAL PLAN (AOP) 2010 TO IMPLEMENT MINISTRY OF PLANNING STRATEGIC PLAN UPDATE 2009-2013 (MPSP UPDATE, 2009-2013)

#### I. GDP PRIORITIES FOR 2010

1. Complete the consultation and the preparation process of the NSDP 2009-2013 and seek the approval of the Council of Ministers, National Assembly and Senate.
2. Publish and widely disseminate (national and sub-national levels) the NSDP Update 2009-2013
3. Expand the ID Poor Household of 50% of the whole country in 2010
4. Facilitate the work on integration of the micro nutrition substance as indicated in the Cambodia Nutrition Public Investment Plan 2003-2007
5. Participate, facilitate and cooperate in the preparation of the Country Program (2011-2015) for the cooperation between RGC and UNICEF under the framework of UN Development Assistance Framework
6. Participate and cooperate in the preparation of the Country Program for the cooperation between RGC and UNFPA under the UN Development Assistance Framework
7. Continue implementing the Gender Mainstreaming Action Plan of the MoP 2008-2010
8. Prepare Human Development Report of Cambodia
9. Support the work of TWG on P&H to link the development planning, public investment of the RGC and the external development financing led by the MoP, update the methodology of the PIP with the guideline and advise to the TWGs and complete the PIP 2011 and 2013 in the mid 2010
10. Finalize the revision of the “key monitoring indicators” of NSDP Update 2009-2013 under the responsibility of the sub-group of the TWG PPR
11. Update the targets of the CMDGs focusing on their revision
12. Formulate MPSP 2009-2013
13. Finalize the preparation of the program to implement MPSP 2009-2013 in the parts responsible by the General Directorate of Planning and ensure the resource inputs for its implementation
14. Strengthen the bilateral cooperation with Vietnam on
  - capacity building of the municipal and provincial planning officials
  - delegate exchange
  - equipment supplies to the provincial and municipal planning departments
15. Strengthen trilateral cooperation of Cambodia-Lao and Vietnam through the preparation of the cooperation website
16. Strengthen relationship with other ASEAN members and GMS members
17. Prepare the provincial/municipal and district development plans

#### II. NIS PRIORITIES FOR 2010

1. Sub-decree on Designated Official Statistics approved by SAC and COM and enacted;
2. SCC and SAC meet every three and six months respectively and coordinated standard and procedure;
3. Continue works on the 2008 General Population Census, including prepare report by provinces, in-deep analysis by topics, printing and distributing the reports, conduct national and regional training on population database to planning and

- statistical officials and update administrative and health center maps, re-classification urban areas and update district, commune and village codes;
4. Continue work on gender statistics;
  5. Conduct Cambodia Demographic and Health Survey 2010;
  6. Prepare subject matter reports and poverty statistics based on Cambodia Socio-Economic Survey 2009
  7. Conduct annual Cambodia Socio-Economic Survey 2010
  8. Prepare Economic Census 2011, including questionnaire design and manual preparation, sample section for Pilot Census and revise questionnaire and manual for Economic Census 2011;
  9. Continue work on CPI, national accounts statistics and other related statistics, such as supply and use table, informal sector statistics and agriculture commodity price index;
  10. Compile Statistical Yearbook;
  11. Updating CAMInfo new version 4.0 and 4.1;
  12. Improve understanding of statistical data and its use through extension of NIS Virtual Private Network(VPN) to line ministries statistical units, improved NIS website, on-line and CDROM and DUSC;
  13. Capacity development of NIS through provide training English language, data analysis and IT;
  14. Improved national statistical standard classifications and statistical methodologies.

### III. MATRIX OF ANNUAL OPERATIONAL PLAN (AOP) 2010 TO IMPLEMENT MPSP 2009-2013

#### ANNUAL OPERATIONAL PLAN (AOP) 2010 MATRIX 1: GENERAL DIRECTORATE OF PLANNING

Objective / Target	Action Plan	Implementation Period				Estimated Budget	Source of Fund	Others
		Q1	Q2	Q3	Q4			
<b>Objective 1: Preparation of the NSD, three year rolling PIP and MPSP</b>								
Target 1: Preparation of the NSDP	1.1 Finalize the preparation of the NSDP Update 2009-2013, submit for the approval and publish					149,000		
	▪ Complete the drafting process of the NSDP Update 2009-2013	✓				2,000		
	▪ Hold inter-ministerial meeting to discuss the draft of the NSDP Update 2009-2013	✓				5,000		
	▪ Publish the approved the NSDP Update 2009-2013 (Khmer and English versions)		✓			40,000		
	▪ Disseminate the NSDP Update 2009-2013 at national level		✓			15,000		
	▪ Disseminate the NSDP Update 2009-2013 at the sub-national level			✓	✓	87,000		
Target 2: Preparation of the three-year rolling Public Investment Plan (PIP)	2.1 Prepare the three-year rolling Public Investment Plan (PIP) 2011-2013					9,500		
	▪ Provide guideline and advices to the ministries and agencies on the preparation of the PIP 2011-2013	✓						
	▪ Collect inputs from the ministries and agencies and produce the draft of the PIP 2011-2013	✓						
	▪ Hold inter-ministerial meeting to discuss the draft of the PIP 2011-2013	✓						
	▪ Publish the approved PIP 2011-2013		✓					
Target 3: Preparation of the MPSP and its Annual Operational Plan	3.1 Preapre MPSP 2009-2013					10,000		
	▪ Finalize the preparation of the MPSP 2009-2013 and submit for the approval of the management of the MoP	✓						
	▪ Publish MPSP 2009-2013 (Khmer and English versions)	✓						



Objective / Target	Action Plan	Implementation Period				Estimated Budget	Source of Fund	Others
		Q1	Q2	Q3	Q4			
	3.2 Finalize the preparation of the Annual Operational Plan 2010 of the MoP	✓				5,000		
	3.3 Review the implementation of the MPSP and prepare the 2011 Annual Operational Plan of the MoP				✓	5,000		
Target 4: facilitate and implement the duties of the MoP in nutrition	4.1 Prepare the Cambodia Nutrition Investment Plan 2009-2013	✓	✓			30,000		
	4.2 Prepare the annual progress report on the implementation of the Cambodian Nutrition Investment Plan 2009-2013		✓			4,000		
	4.3 Continue to promote the integration of the iodize in the salt		✓			10,000		
	4.4 Facilitate the productivity and quality improvements of the iodized salt in accordance to the international standard	✓	✓					
	4.5 Disseminate the Sub-Decree on the Management of Salt Production, significance of the use of the iodized salts and the negative impact of the lack of the iodized salt in four provinces namely Kampong Cham, Rattanakiri, Kratie and Monduliri	✓	✓	✓	✓	30,000		
	4.6 Motivate the private sector to strengthen their productions of fish and bean sauces with iron substance	✓	✓	✓	✓	10,000		
	4.7 Seek the technical and financial support for conducting the researches on the basis foods in order to include the micro-nutrition	✓	✓	✓	✓	10,000		
Target 5: Strengthening of the international cooperation with various external development partners	5.1 participate, facilitate and cooperate in the preparation of the Country Program (2011-2015) for the cooperation between the RGC and the UNICEF under the UN Development Cooperation Framework	✓	✓	✓	✓			
	5.2 participate, facilitate and cooperate in the preparation of the Country Program for the cooperation between the RGC and the UNFPA under the UN Development Cooperation Framework	✓	✓	✓	✓			

Objective / Target	Action Plan	Implementation Period				Estimated Budget	Source of Fund	Others
		Q1	Q2	Q3	Q4			
	5.3 participate, facilitate and cooperate in the preparation of the country programs for the cooperation between the RGC and other external development partners	✓	✓	✓	✓			
<b>Objective 2 : Monitoring and evaluation of the NSDP and update the targets of the CMDGs and the RGC's commitment in the Brussels' Action Plan</b>								
Target 6: Monitoring and evaluation of the NSDP	6.2 Review the "key indicators" of NSDP Update 2009-2013					5,000		
	▪ Cooperate with the ministries and agencies and the external development partners through the TWG mechanism to review the "key indicators" of NSDP Update 2009-2013		✓	✓	✓	5,000		
	6.4 Prepare the report and update of the CMDGs		✓	✓		2,000		
	▪ Conduct the workshop to consult and update the CMDGs	✓	✓					
	▪ Publish and disseminate the CMDGs Update		✓	✓				
6.5 Prepare the report and update of the RGC's Commitment in the Brussels Action Plan		✓				2,000		
<b>Objective 3: Establish various tools for monitoring the achievement of the poverty reduction and support to the poverty reduction program</b>								
Target 7: Promotion of the service provision and support to the rural poor areas to ensure the effective uses of the development resources for poverty reduction.	7.1 Expand the ID Poor Program across the country particularly the rural areas and encourage the use of the obtained data on the poor households							
	▪ Implement the activities in the first year of the Action Plan 2010-2015 to cover 50% of the country	✓	✓	✓	✓	2,000,000		
	▪ Encourage the use of the data (disseminate and circulate to the national and sub-national levels)	✓	✓	✓	✓	80,000		
	▪ Seek funding for the implementation of ID Poor Program		✓	✓	✓			
	▪ Participate in the preparation of the social safety net and promote the use of the ID Poor data as the core data for the intervention to reduce the poverty	✓	✓	✓	✓	2,000		
	7.2 Promote the official recognition of the ID Poor Program at national and sub-national levels							
	▪ Fasten the approval of the Sub-Decree on ID Poor Program	✓	✓			500		
	▪ Disseminate the Sub-Decree on ID Poor Program		✓			5,000		
	▪ Study on the integration of the ID Poor Program as the function and responsibility of the councils at sub-national level and its supporting implementing structure	✓	✓	✓	✓	45,000		

Objective / Target	Action Plan	Implementation Period				Estimated Budget	Source of Fund	Others
		Q1	Q2	Q3	Q4			
	<ul style="list-style-type: none"> <li>Seek funding for the implementation of the ID Poor Program</li> </ul>		✓					
	7.3 Monitor and evaluate the implementation of the ID Poor Program and improve its management and data circulation (to ensure the quality of the data)							
	<ul style="list-style-type: none"> <li>Establish and implement the procedure relevant to the quality of the data (both the collection and data inputs)</li> </ul>	✓	✓	✓	✓	10,000		
	<ul style="list-style-type: none"> <li>Study in order to evaluate the implementation and results of the ID Poor Program</li> </ul>	✓	✓	✓		100,000		
	<ul style="list-style-type: none"> <li>Disseminate the data on poor households through website.</li> </ul>	✓	✓	✓	✓			
	7.4 Promote the use of the data from other sources like CAMInfo, Population Census, and Socio-Economic data at district level.	✓	✓	✓	✓			
<b>Objective 4: Strengthening of the planning process and methodology to respond to the need or to reflect the progress in the implementation of the D&amp;D, PFM and contribute the comments to other ministries and agencies in the planning process of their sectoral strategies (ministries and agencies)</b>								
Target 8: Strengthening of the process and methodology of the planning at sub-national level in the context of D&D reform	8.1 Continue the capacity building of the Commune/Sangkat councils in development planning and public investment of the Commune and Sangkat in the context of decentralization	✓	✓	✓	✓			
	8.2 Continue the capacity building of the planning officials of capital, municipalities, provinces, commune and district in the context of the D&D	✓	✓	✓	✓			
	8.3 Study and advise the planning officials of the municipalities, provinces, districts to use the principles and procedures in development planning and public investment of the territories.	✓	✓					
	8.4 Study and compile the principles and procedures of the development and public investment planning of the municipalities, provinces and districts		✓	✓				
	8.5 Perform the related duties as the Chair of the Sub-Group on Sub-National Development Planning on the direction of the NCDD	✓	✓	✓	✓			

Objective / Target	Action Plan	Implementation Period				Estimated Budget	Source of Fund	Others
		Q1	Q2	Q3	Q4			
	8.6 Build the capacity of the councils at municipalities, provinces , district and communes in the development and three-year public investment planning	✓	✓	✓	✓			
<b>Objective 5: Strengthening of the capacity of the MoP at national and sub-national level and the capacity of the ministries and agencies in preparing the good development plan</b>								
Target 9: Strengthening of capacity of the MoP at national and sub-national levels	9.1. Employ the long-term expert for the institutional capacity development of the MoP at national and sub-national level	✓	✓	✓	✓			
	9.2 Provide trainings in various forms such as OJT, short and long term seminar, delegate exchange etc.,					120,000		
	▪ Build the capacity of the planning officials by participating the preparation of the Cambodia Human Development			✓	✓	23,000		
	▪ Build the capacity of the planning officials in macro-economic analysis and the public investment program			✓	✓	2,000		
	▪ build the capacity of the officials of the MoP and ministries and agencies in the process of determining and monitoring of the indicators of the national development plan and implement the projects in the PIP			✓	✓	5,000		
	▪ Enhance the relationship of the officials of the MoP and the planning working groups at the ministries and agencies through the seminar, trainings and other forums			✓	✓	2,000		
	▪ Provide skills trainings on coordination, leadership, management, report writing, project preparation, effective communication, ITC to the planning officials	✓	✓	✓	✓	2,000		
	9.3 Conducting MoP's annual meeting				✓	12,000		
	9.4 Strengthen the capacity of the planning officials for participation in the Program-Based Approach (PBA) and the future adoption of the pooled fund			✓				
	9.5 Strengthen the capacity under the bilateral cooperation between Cambodia and Vietnam							
▪ Build the capacity of the planning official at national and sub-national levels through short and long-term trainings and study tours			✓	✓				

Objective / Target	Action Plan	Implementation Period				Estimated Budget	Source of Fund	Others
		Q1	Q2	Q3	Q4			
	<ul style="list-style-type: none"> <li>▪ Exchange of the delegates of the planning ministries of both countries Cambodia and Vietnam</li> <li>▪ Provide the equipment to the provincials departments of planning</li> </ul>			✓	✓			
	9.6. Trilateral cooperation of Cambodia, Lao and Vietnam							
	<ul style="list-style-type: none"> <li>▪ Prepare for the establishment of the website of the cooperation of Cambodia, Lao and Vietnam</li> </ul>			✓	✓			
	9.7 Cooperation with other ASEAN members and the GMS country members			✓	✓			
Target 10 : Equipment support and operational funds	10.1 Equipment support for the implementation of the program	✓	✓	✓	✓	3,600		
	10.2 Operational funds for the implementation of the program	✓	✓	✓	✓	18,000		

## Annual Operational Plan (AOP) 2010 Matrix 2: National Institute of Statistics

Objective / Target	Action Plan	Implementation Period				Estimated Budget	Source of Fund	Others
		Q1	Q2	Q3	Q4			
<b>Objective 6: coordinate and improve national statistical system and NIS institutional capacity</b>								
Target 11: Improved statistical governance	11.1 Statistical legislation framework fully elaborated and enacted	✓	✓	✓	✓	50,000		
	▪ Sub-decree on designated official finalized and implemented	✓	✓					
	▪ Statistical legislation-framework fully elaborated and enacted	✓	✓	✓	✓			
Target 12: Improved coordination throughout the national statistical system	12.1 Statistical Advisory Council and Statistical Coordination Committee meet six and three months respectively and coordinated standards and procedures	✓	✓	✓	✓	50,000		
	12.2 Preparation national statistical standard classifications	✓	✓	✓	✓	25,000		
Target 13: Institutional capacity building	13.1 Capacity building for the National Institute of Statistics, such as data analysis, IT and English language, etc.	✓	✓	✓	✓	20,000		
	13.2 Training provincial planning staffs on the implementation of statistics law	✓	✓	✓	✓	30,000		
	13.3 Recruit and training NIS staffs on statistical skills	✓	✓	✓	✓	25,000		
<b>Objective 7: National Statistical System is timely, relevant and responsive</b>								
Target 14: Improve NIS statistical service, statistical coverage and data definitions to meet national reporting requirements, decision making needs and development planning processes, particularly for NPP, NSDP, CMDGs and other planning.	14.1 General Population Census of Cambodia 2008:	✓	✓	✓	✓			
	▪ Provincial report of General Population Census 2008 (24 provinces)	✓	✓	✓	✓	120,000		
	▪ In-depth analysis reports of General Population Census 2008 (14 topics)	✓	✓	✓	✓	70,000		
	▪ Printing and distribution of General Population Census 2008 in-depth analysis reports	✓	✓	✓	✓	190,000		

Objective / Target	Action Plan	Implementation Period				Estimated Budget	Source of Fund	Others
		Q1	Q2	Q3	Q4			
	▪ Conduct national and regional training on population database to planning and statistical officers	✓	✓	✓	✓	60,000		
	▪ Update Village, Commune and District Code	✓	✓	✓	✓	5,000		
	<b>14.2 Cambodia Demographic and Health Survey 2010</b>	✓	✓	✓	✓	1,800,000		
	▪ Update samples and select sampled household	✓	✓	✓	✓			
	▪ Questionnaire design, manual and pretest	✓	✓	✓	✓			
	▪ Main training, data collection, data processing	✓	✓	✓	✓			
	▪ Seminar on releasing preliminary results	✓	✓	✓	✓			
	<b>14.3 Economic Census of Cambodia 2011</b>	✓	✓	✓	✓	3,500,000		
	▪ Questionnaire design and instruction manuals	✓	✓					
	▪ Samples selection for pilot census and conduct pilot census	✓						
	▪ Data processing and data cleaning of pilot census		✓	✓				
	▪ Update questionnaire and manuals			✓				
	▪ Pilot census report			✓	✓			
	▪ Update census maps			✓	✓			
	<b>14.4 Cambodia Socio-Economic Survey</b>	✓	✓	✓	✓	1,467,674		
	▪ Continue data processing, updating data validation and data cleaning (cses2009)	✓	✓					
	▪ Analysis Poverty data (CSES2009)				✓			

Objective / Target	Action Plan	Implementation Period				Estimated Budget	Source of Fund	Others
		Q1	Q2	Q3	Q4			
	▪ Subject matter analysis and poverty analysis (cses2009)		✓	✓				
	▪ Seminar on releasing of results (cses2009)				✓			
	▪ Training, field enumeration and supervision (cses2010)	✓	✓	✓	✓			
	▪ Data processing, updating data validation and data cleaning (cses2010)	✓	✓	✓	✓			
	14.5 Cambodia Labor Force Survey	✓	✓	✓	✓	120,000		
	14.6 National Accounts and Price Indexes	✓	✓	✓	✓	170,000		
	▪ Monthly and quarterly CPI	✓	✓	✓	✓	50,000		
	▪ Quarterly and annually National Accounts	✓	✓	✓	✓	25,000		
	▪ Supply and use table	✓	✓	✓	✓	10,000		
	▪ Producer price index	✓	✓	✓	✓	25,000		
	▪ Informal sector	✓	✓	✓	✓	10,000		
	▪ Agriculture commodity price index	✓	✓	✓	✓	50,000		
	14.7 Statistical Yearbook	✓	✓	✓	✓	50,000		
	Collect and compile administrative and surveys data reports	✓	✓	✓	✓	25,000		
	Dissemination in soft and hard copies	✓	✓	✓	✓	25,000		
	14.8 Improve statistical methodologies and data analysis	✓	✓	✓	✓	25,000		
	14.9 Preparation agriculture census	✓	✓	✓	✓	4,000,000		
	14.10 Mobilise financial assistance to conduct Labour Force Survey	✓	✓	✓	✓	500,000		



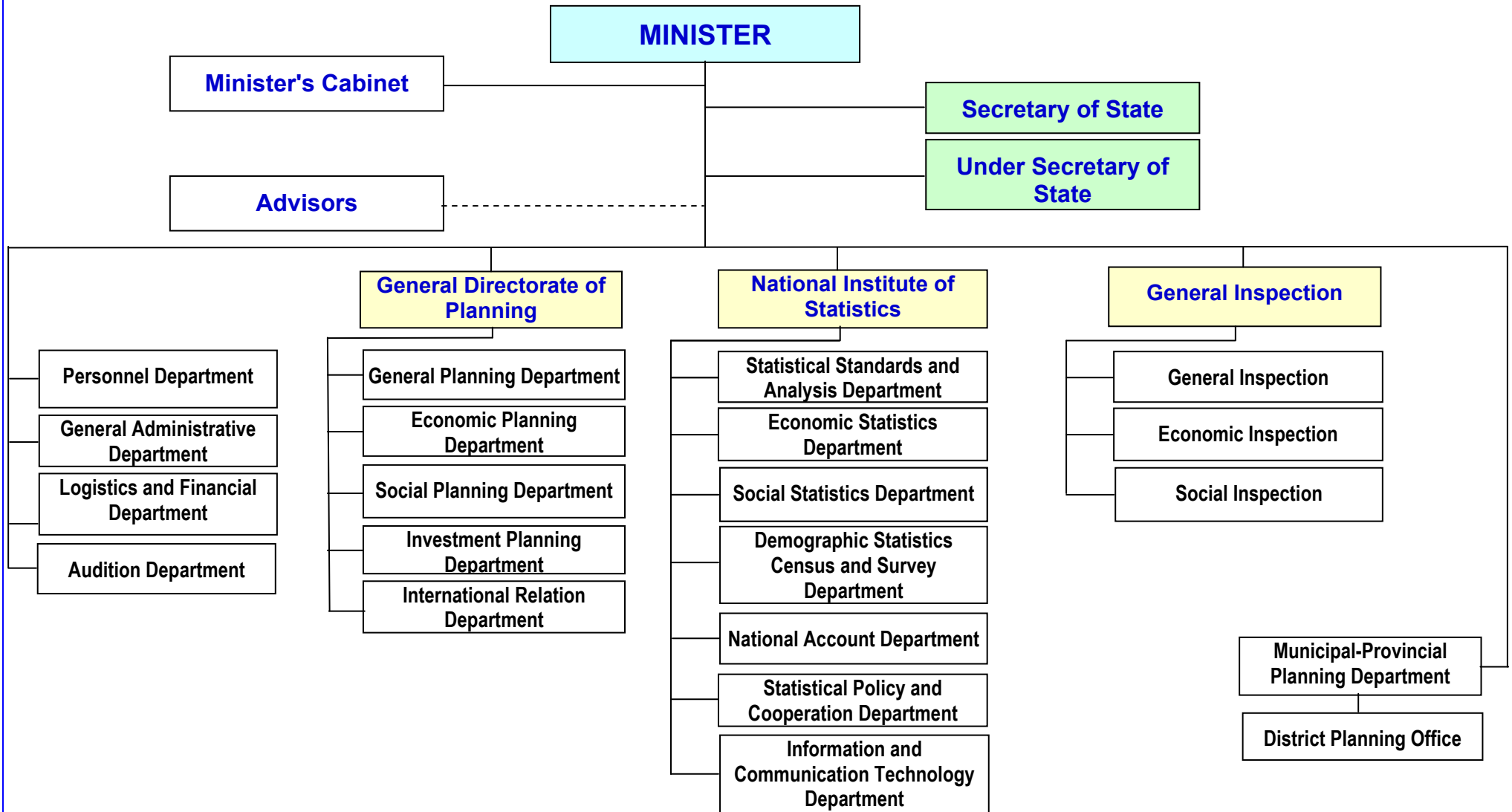
Objective / Target	Action Plan	Implementation Period				Estimated Budget	Source of Fund	Others
		Q1	Q2	Q3	Q4			
<b>Objective 8: Improved and informed and increased use of official statistics</b>								
Target 15: Improved access to national official statistics	15.1 Strengthen statistical Data warehouse SuperSTAR off-line, on-line, SQL Server	✓	✓	✓	✓	20,000		
	15.2 Updating CAMInfo new versions	✓	✓	✓	✓	30,000		
	15.3 Promote utilization of data resources for internal and external users through SuperSTAR(off-line, on-line), SQL Server, CAMInfo and Data Users Service Center (DUSC)	✓	✓	✓	✓	10,000		
	15.4 Documentation of Censuses and Surveys on NIS Website and CD Rom (NADA system by ADP)	✓	✓	✓	✓	20,000		
Target 16: Improved understanding of statistical data and its use and manipulation for policy development, targeting and prioritization	16.1 Extend national institute of statistics Virtual Private Network(VPN) to line ministries statistical units to provide access to national statistical data warehouse	✓	✓	✓	✓	20,000		
	16.2 Improve National Institute of Statistics Website	✓	✓	✓	✓	6,000		
	16.3 Enhancing the data utilization and disseminate to all agencies both national and sub-national levels	✓	✓	✓	✓	13,000		
	16.4 Training out-reach to line ministries and NGOs on utilization of SuperSTAR and CamInfo	✓	✓	✓	✓	12,000		
	16.5 ICT-based National Statistical System and R&D on-line training in Phnom Penh	✓	✓	✓	✓	2,327,224		
Target 17: Equipment support and operational funds	17.1 Extend national institute of statistics Virtual Private Network(VPN) to line ministries statistical units to provide access to national statistical data warehouse	✓	✓	✓	✓	30,000		
	17.2 Improve National Institute of Statistics Website	✓	✓	✓	✓	25,000		

## Annual Operational Plan (AOP) 2010 Matrix 3: Join Responsibilities

Objective /Target	Action	Implementation Period				Estimated Budget	Source of Fund	Others
		Q1	Q2	Q3	Q4			
Target 18: Continue the gender mainstreaming	18.1 Continue the implementation of the Gender Mainstreaming of the MoP 2008-2010							
	▪ Continue to have the regular meeting on gender mainstreaming			✓	✓			
	▪ Monitor and evaluate the training on gender mainstreaming and the development planning preparation			✓	✓			
	18.2 Continue to compile the gender statistics				✓			
	18.3 Increase the use of the data and information with the gender classification (gender, population and areas)	✓	✓	✓	✓			
Target 19: Preparation of the Governance Action Plan	19.1 Prepare the Governance Action Plan 3 of the MoP	✓				500		
	19.2 Prepare the report on the implementation of the Governance Action Plan 3 of the MoP		✓		✓	1,000		
	19.3 Establish the mechanism to strengthen the capacity of the MoP to manage the POC Payment Incentives in order to implement the reform program							

Annex 1

MOP ORGANIZATION CHART



## ANNEX 2

### SUB-DECREE NO. 55 SD.ES ON THE ORGANIZATION AND FUNCTIONING OF THE MINISTRY OF PLANNING



**KINGDOM OF CAMBODIA  
NATION RELIGION KING**



**Royal Government of Cambodia  
No: 55 ANK.BK**

#### SUB-DECREE ON THE ORGANIZATION AND THE FUNCTIONING OF THE MINISTRY OF PLANNING



#### THE ROYAL GOVERNMENT OF CAMBODIA

- Had seen the constitution of the Kingdom of Cambodia I
- Had seen the Royal decree dated 24 September 1993 on the appointment of the First and Second Prime Minister.
- Had seen the Royal decree dated 1 November 1993 on the appointment of the royal government of Cambodia.
- Had seen the Krom No 02.NS/94 dated 20 July 1994 on the organization and the functioning of the Council of Ministers.
- Had seen the Royal decree No 1094/83/NS.RD. dated 24 October 1994 and the Royal decree No 1 094/90.NS.RD. dated 31 October 1994 on the adjustment of the Royal Government Body.
- Had seen the Krom No 0196/11/NS.RK. dated 24 January 1996 on the establishment of the Ministry of Planning.
- Had seen the Royal decree No 0897/147/CS.RD. dated 07 August 1997 on the adjustment of the Government's body of the Kingdom of Cambodia.
- Had seen the sub-decree No 20.SD.ES dated 30 April 1996 on the Organization and the Functioning of the Ministries and Secretariat of state.
- According to the proposal of the Ministry of Planning.
- According to the approval of the Council of Ministers at the meeting dated 18 September 1997.

## **DECIDES**

### **CHAPTER I**

#### **GENERAL PROVISION**

**ARTICLE 1:** This Sub-decree is to organize the Ministry of Planning's entities and determine all tasks and roles of the directorates and departments of the Ministry.

### **CHAPTER 2**

#### **MISSIONS AND ORGANIZATION**

**ARTICLE 2:** Ministry of Planning is assigned by the Royal Government of Cambodia to be responsible for guidance and managing socioeconomic development planning and statistics in the Kingdom of Cambodia.

**ARTICLE 3:** Ministry of Planning has the following roles and responsibilities:

- To act as the Government arm in formulation of concepts, strategies, policies, and in determining priorities for national development in order to ensure the sustainability and balance between development equity and social justice and between economic development, and social and culture development, between urban and rural areas, between exploitation and regeneration of natural resources and between development and environment protection.
- To guide and manage methodologies and procedures used in the formulation of socioeconomic development plans according to the decentralized system in the whole country.
- To prepare long, medium, and short term plans and National programmes by coordinating with all relevant Ministries/Institutions in order to ensure consistency among socioeconomic sectors and among provinces and regions in the whole country.
- To monitor the implementation of Plans, National Programs and Projects in all sectors, make assessments and propose measures to correct those plans and programmes as needed.
- To work with concerned Ministries/Institutions in formulating strategies and policies and identifying priorities for investment both public and private in order to efficiency and maximizing the use of both internal and external potentials resources.
- To collaborate with Ministry of Economy and Finance in fixing the amount and in allocating annual budget for Public Investment.
- To work with relevant Ministries/Institutions to formulate strategic, policies, and identify priorities in order to ensure that the socioeconomic, technological and cultural cooperation with foreign countries are consistent with the national development objectives and policies.
- To work with relevant Ministries/Institutions to formulate demographic policies and plan of action about balanced distribution of manpower to ensure socioeconomic development and national defense purposes.
- To conduct necessary surveys and studies in the implementation of its tasks.
- To manage economic, social and demographic statistical information in the Kingdom of Cambodia.
- To manage National statistical system following the guidance of the use of statistical standard classifications and modal table in full-filling and collecting statistical information.
- To guide the implementation of unified methodologies and calculation statistical data formula in the whole country.

- To prepare census and surveys methodologies and conduct demographic socioeconomic census and surveys in Cambodia.
- To provide assistance in terms of methodologies and techniques or conduct census and surveys in other subjects or sectors upon request of data users.
- To compile and produce national account, CPI, and statistical year book regularly.
- To exchange statistical information with other statistical agencies of the countries in the region, in the world and with national and international organizations.
- To carry out other tasks that are assigned and entrusted by the Prime Ministers.

ARTICLE 4: Ministry of Planning has its organization as follows:

**A- At the central level**

- General Directorate of Planning which consists of:
  - General Planning Department.
  - Economic Planning Department.
  - Social Planning Department.
  - Investment Planning Department.
  - International Relation Department.
- National Institute of Statistics which consists of:
  - General Statistics Department
  - Economic Statistics Department .Social Statistics Department
  - Demographic Statistics Census and Survey Department
  - Directorate of Inspection -Cabinet of Minister
- Personnel Department
- General Administrative Department
- Supply and Financial Department

**B- Local level**

- Provincial Planning Departments

**CHAPTER 3**

**GENERAL DIRECTORATE OF PLANNING**

ARTICLE 5: In performing the Ministry's task, the General Directorate of Planning has the following roles:

- Ensure consistency in socio-economic development by coordinating with all sector development plans, programs and projects prepared by Ministries, State Secretariats, relevant Agencies and Provinces and Municipalities.
- Monitor the implementation of Plans and Programs in collaboration with Line Ministries/Secretariat of State / Provinces and Municipalities, report and provide comments to the Minister and report and request approval from the Royal Government.
- Coordinate with Line Ministries/Secretarial of State, Provinces and Municipalities and National Institute of Statistics in preparing trimester, semester, third quarterly and annual report about socioeconomic situation to the Government.

General Directorate of Planning is directed by a Director General and assisted by Deputy Director General as needed.

General Directorate of Planning consists of 5 Departments each directed by a Director of department and assisted by Deputy Director as needed.

**ARTICLE 6:** General Planning Department is responsible for:

- Formulating the concept, strategies, plan and program for short, medium and long term socioeconomic development by coordinating with the other departments in the General Directorate of Planning.
- Analysing and forecasting the overall situation of the macroeconomic growth in the whole country; advising and targeting for socioeconomic development regularly.
- Preparing strategies, policies and plans in the macroeconomic sectors including: National Account, Inventory, Balance of Payment, Monetary and Financial institution.

**ARTICLE 7:** Economic Planning Department is responsible for:

- Analysing and forecasting the overall situation of the economic growth in the country; advising and targeting for Economic development on a regular basics.
- Preparation of strategies, policies and plans in the economic sectors including: Agriculture, Forestry and Fishery, Industry, Telecommunication, Transportation, Commerce, Tourism, Construction and Environment.

**ARTICLE 8:** Social Planning Department is responsible for:

- Analysing and forecasting the overall situation of the social development section and demography in the whole country; advising and targeting for social development on a regular basics.
- Preparing strategies, policies and plans in the social sectors including: Employment and unemployment, demography, education and training, human resource development, community development, poverty alleviation, housing, health, nutrition, social and labour affairs, culture, gender and fine arts, religion and information.

**ARTICLE 9:** Investment Planning Department is responsible for:

- Analysing and forecasting the overall situation of the investment sectors, advising public and private investment and targeting the investment to be consistent with the development objective of the country.
- Preparing investment strategies for short, medium and long term.
- Determining the priority in the capital allocation by sectors.
- Monitoring the draft of public investment project of Line Ministries and other institutions.
- Preparing the annual public investment programme.
- Participating in the bidding Committee of all public investment projects.
- Monitoring and evaluating of the implementation of public investment program.

**ARTICLE 10:** International Relation Department is responsible for:

- Analysing and forecasting the overall situation of the economic cooperation with foreign countries, international organizations and non- governmental organizations; provide comments and necessary measures to reorient the socioeconomic, cultural and technology cooperation, with foreign countries in consistence with the objectives development country.

- Ensuring information exchange cooperation and coordination in the planning framework for socioeconomic development with the foreign countries as needed.
- Coordinating socioeconomic cooperation, culture and technology science with foreign countries according to the government assignment, such as economic cooperation among the countries in Great Mekong Sub-region (GMS).

## **CHAPTER 4**

### **NATIONAL INSTITUTE OF STATISTICS**

**ARTICLE 11:** The National Institute of Statistics has the functions performing all of the Ministry's task in the conduct of census, socioeconomic and demographic surveys. This includes compiling and advising on how to use the statistic data classification, figure and data calculation methodology; collecting and disseminating data on the situation of socioeconomic growth in Cambodia.

- Collaborating with the National Institute of Statistics Units in the region and in the world for exchange of statistical information; training statistic officer in order to develop the Cambodia statistical system.
- The National Institute of Statistics is directed by a Director General designated by the Royal decree and assisted by Deputy Director as needed.
- The National Institute of Statistics is composed of 4 departments and each department will be led by a Director of department and assisted by Deputy Director as needed.

**ARTICLE 12:** General Statistics Department is responsible for:

- Coordinating statistic data with the other departments under the national institute of statistics in order to compile the national account of Cambodia.
- Collecting the information of Consumer Price Index and services, and compile monthly, trimester, semester, third quarterly and annual report on the consumer price Index and services.
- Compiling, disseminating and advising on information classification, figures and collecting statistical information from the state and private institutions and other public institutions in order to compile as a national statistic data.

**ARTICLE 13:** Economic Statistic Departments responsible for:

- Collecting and compiling the primary data on agriculture, forestry and fishery, industry, commerce, construction, telecommunication, transport, tourism and environment.
- Study research and cooperation with the relevant institutions in organizing and conducting census, survey and data collection, compiling and analysing statistical information of agriculture, forestry and fishery, industry, commerce, construction, telecommunication, transport, tourism and environment.

**ARTICLE 14:** Social Statistics Department responsible for:

- Collecting and compiling the primary data on social affairs, education, health, information and culture.
- Study research and cooperation with the relevant institutions in organising and conducting census, survey, data collection, compiling and analysing statistical information of social affairs, education, health, information and culture.



**ARTICLE 15:** Statistics Demography census and survey Department responsible for:

- Conducting census, survey, data collection, compile and the statistics demography management.
- Cooperating in organising census and surveys in other subjects according to the suggestion of other institutions and the request of data users.
- Statistic skill training for central and local officers, according to the work requirement.

## **CHAPTER 5**

### **DIRECTORATE OF INSPECTION**

**ARTICLE 16:** Directorate of Inspection of the Ministry of Planning is responsible for:

- Inspecting all units under the Ministry of Planning.
- Reporting to the Minister about operation of the departments inspected and about the performance measures to adjust those departments if necessary.
- Operate and function according to the Minister's directives.

The Directorate of Inspection is headed by a General Director and assisted by deputy general directors as needed.

## **CHAPTER 6**

### **CABINET OF MINISTER**

**ARTICLE 17:** The Cabinet of Minister is responsible for .all of the Ministry's task following the edict of the sub-decree No 20 S.D dated 30 April 1996 as mentioned above on the organization and the functioning of the Ministries and Secretariats.

## **CHAPTER 7**

### **ADMINISTRATION AND FINANCE**

**ARTICLE 18:** General Administrative Department is responsible for:

- Coordinating all activities at the central level and between central and local level of the Ministry of Planning.
- Management and distribution of the Ministry's documents.
- Ensuring effective and safe administration.
- Reviewing and reporting on all activities of the Ministry.
- Documentation and library.

**ARTICLE 19:** Supply and Finance Department responsible for:

- Meeting requirements, preparation of the expenditure program, repairing tools and facilities of the Ministry.
- Managing the fixed assets, mobile assets, stock and inventory.
- Managing garage and state vehicles provided to the Ministry, formulating expenditure program and gasoline and spare parts distribution.
- Receiving and distributing materials to the provincial municipal planning office.

- Informatics, financial activities and charge account.
- Proposing the Ministry's budget and monitoring its operation. -Collecting and coordinating budgets.
- Monitoring of special account management.
- Collecting and coordinating all the expenditures of the Ministry. -Collecting appropriate income according to the financial law.

**ARTICLE 20:** Personnel Department is responsible for:

**A- Personnel**

- Administration management of civil servants of the Ministry in coordination with the Secretariat of State of Public Function.
- Preparing all administrative letters for career management.
- Programming of skill position and improving human resources of the Ministry.
- Evaluating the needs for skill training of the civil servants.
- Preparing the primary training policy in collaboration with the Secretariat of State of Public Function in order to continue the implementation of those policies.
- Managing the statistics of civil servants and operation informatics form.
- Managing social action programmes of the Ministry.

**B- Training**

- Planning and Statistics training center is responsible for:
- Organising the recruitment and training on Planning and Statistics skills. - Organising the retraining and improvement courses for the civil servants of the Ministry.

**CHAPTER 8**

**AT LOCAL LEVEL**

**ARTICLE 21:** Provincial and Municipal Planning offices are responsible for implementing and coordinating the Ministry's task at local level.

**CHAPTER 9**

**FINANCIAL INSPECTION UNIT**

**ARTICLE 22:** The Financial Inspection unit was created by the Minister of Finance and Economy, according to Sub-decree No 81 dated 16 November, 1995 about the creation of the Financial Inspection Unit on Ministries expenditures.

**CHAPTER 10**

**FINAL PROVISION**

**ARTICLE 23:** The Organization and the Functioning of the Ministry at central administration, from the deputy of department down to the lower level must be declared by the Minister of Planning declaration.

**ARTICLE 24:** All provisions that contrast with this sub-decree must be considered invalid.

**ARTICLE 25:** The Co-Ministers of Council of Ministers, Minister of Ministry of Planning, all the concerned Ministers and Secretary of States must be responsible for carrying out this Sub-decree respectively on their own tasks.

**ARTICLE 26:** This Sub-decree promulgated from the signing date.

Phnom Penh, 23 September, 1997  
Signed and Sealed

First Prime Minister

Second Prime Minister

**Oung Hout**

**Hun Sen**

**To:**

- The First Prime Minister
- The Second Prime Minister

Minister of Planning

**CHEA CHANTO**

**C.C.**

- Cabinet of the King.
- Secretariat of National Assembly.
- Cabinet of the First Prime Minister.
- Cabinet of the Second Prime Minister.
- All Ministries and Institutions at central level.
- All Provinces and Municipalities.
- As Article 25.
- Documentation.

**ANNEX 3**

**SUB-DECREE No. 85 ANK. BK**  
**ON**  
**THE ESTABLISHMENT OF NEW DEPARTMENTS**  
**OF THE NATIONAL INSTITUTE OF STATISTICS**  
**MINISTRY OF PLANNING**



**KINGDOM OF CAMBODIA**  
**NATION RELIGION KING**



**Royal Government of Cambodia**

**No. 85 ANK. BK**

**SUB-DECREE**  
**ON**  
**THE ESTABLISHMENT OF NEW DEPARTMENTS**  
**OF THE NATIONAL INSTITUTE OF STATISTICS**  
**MINISTRY OF PLANNING**



**The Royal Government**

- Having seen the Constitution of the Kingdom of Cambodia
- Having seen the Royal Decree No. NS/RKT/0908/1055 dated 25 September 2008 on the Formation of the Royal Government of Cambodia
- Having seen the Royal Kram No. 02 NS/94 dated 20 July 1994 promulgating the Law on the Organization and Functioning of the Council of Ministers
- Having seen the Royal Kram No. NS/RKM/0196/11 dated 24 January 1996 promulgating the Law on the Establishment of the Ministry of Planning
- Having seen the Royal Kram No. NS/RKM/0505/015 dated 09 May 2005 promulgating the Statistics Law
- Having seen the Sub-Decree No. 20 ANK/BK dated 30 April 1996 on the Organization and Functioning of the Ministries and Secretariats
- Having seen the Sub-Decree No. 55 ANK/BK dated 23 September 1997 on the Organization and Functioning of the Ministry of Planning
- Having seen the Sub-Decree No. 09 ANK/BK dated 26 January 2007 on the Organization and Functioning of the National Statistical System
- Pursuant to the proposal of the Minister of Planning

## **Hereby Decides**

### **Chapter 1 General Provision**

#### **Article 1.**

Establish Department of Statistical Standards and Statistical Analysis, Department of Information and Communication Technology, Department of National Accounts, and Department of Policies and Statistical Cooperation within the National Institute of Statistics in addition to the Sub-Decree No. 55 ANK/BK dated 23 September 1997 on the Organization and Functioning of the Ministry of Planning.

### **Chapter 2 Organization**

#### **Article 2.**

Each department stipulated in Article 1 shall be led and managed by one Director of department and with a number of Deputy Directors of department as assistants.

Each department must have a number of bureaus as deemed necessary.

The organization and functioning of bureaus under departments are determined by Prakas of the Minister of Planning.

### **Chapter 3 Functions**

#### **Article 3.**

Department of Statistical Standards and Statistical Analysis shall have functions and duties as follows:

- Prepare and develop the national statistical standard classifications in order to serve the production of census and survey data and analysis
- Prepare and develop the statistical concepts and definitions
- Prepare and develop the statistical methodologies of official statistics by domains in order to ensure the production of official statistical data to have accuracy, quality and reliability
- Coordinate the implementation of statistical standard classifications, statistical definitions and statistical methodologies for the carrying out by designated statistical units
- Analyze in depth the topics obtained from surveys and censuses such as poverty, Cambodia Millennium Development Goals, time use, nutrition, child labour and other necessary topics
- Research and develop important statistical information according to the suggestions and requirements of users, policy makers and researchers in the national, regional and international communities
- Disseminate the methodology of deep analysis to staff of the National Institute of Statistics and statistical units within ministries and institutions of the Royal Government
- Establish a directory of existing statistical data of administration, censuses and surveys conducted by ministries and institutions of the Royal Government.
- Provide services of research and analysis according to the suggestions and requirements of the national, regional and international institutions.

#### **Article 4.**

Department of Information and Communication Technology shall have functions and duties as follows:

- Install, set up, maintain and repair the local area network and transact information and data with concerned ministries by ensuring safety of data in the statistical system and other services such as internet, e-mail, data store, dissemination and printing
- Analyse design requirement, develop system and install software on geographic information system (GIS), data editing, data cleaning, database transformation and evaluation of software package for surveys and censuses
- Develop, design, maintain, improve system, manage databases, identify unified codes and develop software in order to carry out uniformly and effectively to database
- Develop, design website and electronic system for disseminating reports and statistics on line
- Prepare and implement the usage manuals and standards of computer system in order to ensure effectiveness and safety of using computer network and data
- Supervise data entry, data editing, primary data cleaning and develop data entry manual
- Provide training and disseminate database, data entry and data verification programs based on manuals and the use of database dissemination system and statistical information to users, software developer, statistical users of relevant ministries, institutions of the Royal Government and the public
- Research and put into operation of new Information and Communication Technology in relation with computer network management, software development, development of geographic information system, analysis and design, data entry and data verification, internet, e-mail, and website.

#### **Article 5.**

Department of National Accounts shall have functions and duties as follows:

- Estimate and analyze the macro-economic statistics under supervision of the National Institute of Statistics
- Report on the situation of national economy, evolution of economic sectors, inflation and other price indexes
- Compile, analyze and publish annually statistics of national accounts, institution accounts, flow of funds accounts, expenditure accounts, capital accounts, financial accounts, international trade accounts, supply and use tables, and input and output tables according to the United Nations System of National Accounts both at constant and current prices
- Compile, analyze and publish quarterly statistics of national accounts by production and expenditure approaches at constant and current prices
- Conduct surveys, compile, analyze and publish monthly and quarterly consumer price index, quarterly producer price index, quarterly industrial price index, quarterly export-import price index, quarterly agricultural price index, and other price indexes

- Collect and compile administrative data of ministries and institutions of the Royal Government in order to support the estimation of output by sectors and the national accounts by quarterly and annually
- Conduct surveys and compile some economic indicators to ensure the quality of Cambodia's national accounts estimations
- Prepare and improve the methodologies of national accounts estimates and adopt fully implementation of the United Nations System of National Accounts
- Prepare and develop the manuals on system of national accounts and prices statistics.

#### **Article 6.**

Department of Statistical policies and statistical cooperation shall have functions and duties as follows:

- Prepare policies on strengthening the national statistical system and designated official statistics
- Prepare statistics legislation for strengthening the national statistical system and statistical cooperation
- Disseminate statistics legislation to ministries, institutions of the Royal Government, private entities and the public to understand the importance of statistics
- Find solution in case of violation of statistics legislation
- Cooperate bilaterally and multilaterally in region, in the world and coordinate works of international statistical researchers
- Collaborate with national, regional and international institutions in order to provide statistical data and statistical services
- Manage human resources and train statistical skills to staff within the National Institute of Statistics and staff within ministries and institutions of the Royal Government
- Review worked activities and make reports regularly on the implementation of statistical works within the National Institute of Statistics
- Manage administrative letters and documentation
- Prepare and manage the works of field interview and statistical data collection
- Manage the fixed assets and inventory within the National Institute of Statistics
- Prepare strategic plan of statistical activities in short, medium and long term
- Prepare budget for statistical activities annually and in short, medium and long term
- As a secretariat for the Statistics Coordination Committee.

### **Chapter 4 Final Provision**

#### **Article 7.**

Article 12 concerning the General Statistics Department of the Sub-Decree No. 55 ANK/BK dated 23 September 1997 on the Organization and Functioning of the Ministry of Planning and all existing provisions which are contrary to this Sub Decree shall be considered null and void.

**Article 8.**

Minister in charge of the Cabinet of the Council of Ministers, Minister of Economy and Finance, Minister of Planning, Secretary of State for State Secretariat of Public Function, Ministers and Secretaries of State of all concerned ministries and institutions shall implement this Sub Decree effectively from the date of signature herein.

Phnom Penh, 11 June 2009

Prime Minister

Samdech Akka Moha Sena Padei Techo **HUN SEN**

Have submitted to Samdech  
Akka Moha Sena Padei Techo HUN SEN for signature

Senior Minister, Minister of Planning  
Chhay Than

CC:

- Ministry of the Royal Palace
- Secretariat General of the Charter Council
- Secretariat General of the Senate
- Secretariat General of the National Assembly
- Secretariat General of the Royal Government
- Cabinet of Samdech Akka Moha Sena Padei Techo Prime Minister
- Cabinet of Excellency and Louk Chumteav Deputies Prime Minister
- As Article 8
- Gazette
- Archives-Chronicles



## ANNEX 4

**LIST OF GOVERNMENT OFFICIAL AND DEVELOPMENT PARTNERS,  
WHO ARE INVOLVED IN THE PREPARATION PROCESS OF  
MPSP UPDATE 2009-2013 AND MOP'S AOP 2010**

No.	Name	Sex	Position	
<b>General Directorate of Planning</b>				
1	Tuon Thavrak	M	DG of Planning	
2	Theng Pagnathun	M	DDG of Planning	
3	Poch Sovannady	M	DDG of Planning	
4	Suorn Sokhim	M	DDG of Planning	
5	Hoy Sythikun	M	DDG of Planning	
6	Orn Davin	F	DDG of Planning	
7	Chou Putheany	F	D of Social Planning Dept.	
8	Choeung Ratha	M	D of International Cooperation Dept.	
9	Mam Marady	M	D of General Planning Dept.	
10	Nop Kannavuth	M	D of Investment Planning Dept.	
11	Yong Pisettha	F	DD of General Planning Dept	
12	San Vannakreth	M	DD of Investment Planning Dept.	
13	Sok Theary	F	DD of Economic Planning Dept.	
14	Mam Borath	M	DD of Social Planning Dept.	Nutrition
15	Keo Ouly	M	DD of Social Planning Dept.	IDpoor
16	Sin Setha	M	DD of Social Planning Dept.	D&D
17	Hav Dina	M	Inspector	
<b>National Institute of Statistics</b>				
1	San Sy Than	M	DG of NIS	
2	Khin Song	M	DDG of NIS	
3	Hang Lina	F	DDG of NIS	
4	Hor Darith	M	DDG of NIS	
5	Long Chintha	M	DDG of NIS	
6	Mich Kanthul	M	D of Eco. Statistics Dept.	
7	Tith Vong	M	D of Social Statistics Dept.	
8	Vy Heang	M	D of Statistical Cooperation Dept.	
9	Keo Chetra	M	D of National Account Dept.	
10	They Kheam	M	D of Pop. Census & Demo. Survey Dept.	
11	Lay Chhan	M	DD of Eco. Statistics Dept.	

No.	Name	Sex	Position	
12	Oukchay Panhara	M	DD of ICT Dept.	
<b>supporting Staff</b>				
1	Maun Sarath	M	NSDP Secretariat	Minute Taker
2	Savuth Daly	F	NSDP Secretariat	Minute Taker
3	Khim Fadane	M	NSDP Secretariat	IT
4	Phat Sophak	M	NSDP Secretariat	IT
5	Long Forsevy	F	NSDP Secretariat	Admin.
6	Nop Sokuntheary	F	VBC of Social Planning Dept	Admin.
7	Chap Rathana	M	UNFPA	Accountant
8	Peng Seng Tan	M	WB	Accountant
<b>Development Partners</b>				
1	Sok Vanna	M	UNFPA	
2	Neak Samsen	M	WB	
3	Sok Lang	F	UNDP	
4	Norng Ratana	F	UNDP	
5	Ream Rin	M	UNICEF	
6	Julian Hansen	M	GTZ	
			<b>Total</b>	<b>43</b>

**Note:** Participants from MOP 35 and from DPs 8.

## ANNEX 5

## ABBREVIATION

AOP	Annual Operational Plan
ASEAN	Association of Southeast Asian Nations
CDB	Commune Data Based
CMDG	Cambodian Millennium Development Goals
CNIP	Cambodia Nutrition Investment Plan
CPI	Consumer Price Index
CSES	Cambodia Socio-Economic Survey
D&D	Decentralisation and Deconcentration
DP	Development Partner
DUSC	Data User's Service Center
GDP	General Directorate of Planning
GIS	Geographic Information System
GMAG	Gender Mainstreaming Action Group
GMAP	Gender Mainstreaming Action Plan
GMS	Greater Mekong Sub-region
ICA	Institutional Capacity Assessment
IDPoor	Identification of Poor Household
IT	Information Technology
LDC	Least Developed Country
M&E	Monitoring and Evaluation
MEF	Ministry of Economy and Finance
MOP	Ministry of Planning
MPSP	Ministry of Planning Strategic Plan
NADA	National Data Archive
NCDD	National Committee for Democratic Development at Sub-National Level
NGO	Non-Government Organisation
NIS	National Institute of Statistics
NPP	National Population Policy
NSDP	National Strategic Development Plan
ODA	Official Development Assistance
PBA	Program Based Approach
PFM	Public Financial Management
PIP	Public Investment Program
R&D	Research and Development
RGC	Royal Government of Cambodia
RS II	Rectangular Strategy Phase II
SQL	Structured Query Language
TWG PPR	Technical Working Group on Planning and Poverty Reduction
UN	United Nations
UNFPA	United Nation Population Fund
UNICEF	United Nations Children's Fund
VPN	Virtual Private Network
WB	World Bank